

### **BOARD OF COMMISSIONERS' MEETING**

November 26, 2024 @ 10:30 AM in the HUB Conference Room <a href="https://us06web.zoom.us/j/89584329356?pwd=Y0dZT1VIdmNkV2JMZ09MRVROalZvQT09">https://us06web.zoom.us/j/89584329356?pwd=Y0dZT1VIdmNkV2JMZ09MRVROalZvQT09</a>

Meeting ID: 895 8432 9356 (Audio Only)
Passcode: 260559
One tap mobile
+12532158782, 89584329356# US (Tacoma)

#### Mission Statement:

"To strengthen the health and well-being of our community through partnership and trust."

#### **AGENDA**

Call to Order DiAnne Lundgren

Quorum Established DiAnne Lundgren

Review, Amend, Accept Agenda DiAnne Lundgren

Introduction of Board, District Employees, and Guests DiAnne Lundgren

Items listed under the consent agenda are considered routine board matters and will be approved by a single motion of the Board without separate discussion. If a separate discussion is desired, that item will be removed from the consent agenda and placed on the regular business agenda.

Approval of Consent Agenda ACTION DiAnne Lundgren

- Minutes 10.22.24 Board Meeting
- Minutes 11.06.24 Budget Hearing
- Minutes 11.21.24 Special Board Meeting
- Approval of Warrants

**CEO Report** 

Financial Write-Off Report

Correspondence	DiAnne Lundgren	
Public Comments	DiAnne Lundgren	
Environment of Care/ Safety Update	Adam Volluz	
Compliance Report	Spencer Hargett	
Department Spotlight – Republic Drug Store	Natalie Bonner	
CNO Report	Mike Martinoli	8-12
COO Report	Debbie DeCorde	13-19
CFO/Revenue Cycle Report	Coryelle Rogers	20-28
Medical Staff Report	Richard Garcia, MD	29

Board of Commissioners 36 Klondike Rd, Republic, WA 99166 P. (509) 775-8242 F. (509) 775-3866 Jennifer Reed

30-34

### **On-going Business**

- Health Foundation
- Board QI Project
- Board Introduction Project
- Facility Update/Master Plan
- Rural Resources Building
- Board of Commissioners By-Laws Review
- 2025 Board Calendar of Events
- New Hire Orientation Schedule
  - o 12/02-
  - 0 12/16-
  - o 12/30-

### **Board Representative Reports**

Finance

Quality Improvement

Compliance/Risk Management

Medical Staff

o Approve Rules and Regulations

EMS

PFAC

Building Committee

Credentialing Committee

#### **New Business**

- Final Budget Review and approval
- Governance Policies

### Executive Session(s)

 Performance of a Public Employee – Pursuant to RCW §42.30.110(1)(g)

Open Session - Action, if applicable regarding executive session

Adjournment

DiAnne Lundgren

Ron Bacon/Sarah Krausse DiAnne Lundgren/Nancy Giddings Ron Bacon/Sarah Krausse DiAnne Lundgren/Solomon-Hopkins

Nancy Giddings Sarah Krausse/Ron Bacon DiAnne Lundgren. Nancy Giddings DiAnne Lundgren/Nancy Giddings

DiAnne Lundgren

DiAnne Lundgren



### **BOARD OF COMMISSIONERS' MEETING** October 22, 2024

CALL TO ORDER: Board Chair DiAnne Lundgren called the meeting of the Board of Commissioners to order at 10:32 a.m., on October 24, 2024 in the HUB and via Zoom.

Commissioners in attendance were DiAnne Lundgren, Nancy Giddings, Sarah Krausse, Susan Solomon-Hopkins and Ron Bacon.

Debbie DeCorde, COO; Mike Martinoli, CNO; Coryelle Rogers, CFO; Amber Gangon, Executive Coordinator; Adam Volluz, Facilities Manager; Kristine Carlson, Dietician; Christa Davidson, Activities Director; and Dawn Fritts, Nurse Manager; were also present.

Zoom participants: Spencer Hargett, Compliance Officer; James Davidson, IT Manager; and Lacy Sharbono, HR Coordinator.

**GUESTS:** No guests.

QUORUM ESTABLISHED: A quorum was present.

REVIEW, AMEND, ACCEPT AGENDA: A motion was made by Giddings and was seconded by Solomon-Hopkins to approve the agenda as presented. The motion passed unanimously.

INTRODUCTION OF THE BOARD AND GUESTS: Introductions were made.

APPROVAL OF CONSENT AGENDA: A motion was made by Solomon-Hopkins and was seconded by Krausse to accept the consent agenda. The motion passed unanimously.

CORRESPONDENCE: Correspondence read.

**PUBLIC COMMENTS**: No public comments.

EMPLOYEE COUNCIL REQUEST: Kristine Carlson came to request funds for the annual employee appreciation invent on behalf of the Employee Council. The employee council provided a letter outlining their request of support in the amount of \$4000 and provide information on their 2024 fundraising activities to support the event.

A motion was made by Giddings and was seconded by Krausse to award the Employee Council \$2, 250 towards their annual employee appreciation banquet. The motion passed unanimously.

ENVIRONMENT OF CARE/ SAFETY UPDATE: Volluz gave his report.

COMPLIANCE REPORT: Hargett gave his report.

**DEPARTMENT SPOTLIGHT**: Christa Davidson gave her report on NSS Activities.

CNO REPORT: Martinoli gave his report.

Lundgren called for a break in session at 11:35 a.m. Open session resumed at 12:22 p.m.

COO: DeCorde gave her report.

CFO FINANCIAL/REVENUE INTEGRITY REPORT: Rogers gave her CFO reports. Rogers requested approval to replace turkeys with a \$60 payroll deposit for all staff.

A motion was made by Krausse and was seconded by Giddings to approve a \$60 holiday recognition for all staff that will appear on their November 15 paychecks. The recognition will also include an appreciation card for each staff member as requested by the board. The motion passed unanimously.

**MEDICAL STAFF REPORT:** Dr. Garcia provided his report.

CEO REPORT: Board reviewed Reed's presentation slides. Have requested to revisit the Future and CHNA Framework slides during the November meeting.

Lundgren called for a break in session at 1:53 p.m. Open session resumed at 2:06 p.m.

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#### ON-GOING BUSINESS:

- Health Foundation: No concerns
- **Board Introduction Project:** Solomon-Hopkins will run in November and a full Board article will end the year in December. The Board will write the group article after the November 6<sup>th</sup> Budget Hearing.
- Facility Update/Master Plan: Architects will be here 10/23-10/24 to meet with task forces. David Johnson will lead the community town hall meeting at the Republic School and provide schematics and drawings for the community to review.
- Rural Resources Building: Reed attended a meeting but the Commissioners need a resolution to complete the process. Reed will continue to follow up.
- Orientation Schedule:
  - o 11/04 DiAnne Lundgren
  - o 11/18 Sarah Krausse

#### **BOARD REPRESENTATIVE REPORTS:**

- Finance: No concerns.
- Quality Improvement: No concerns.
- Compliance/Risk Management: Meeting moved to Friday, October 25th due to scheduling conflict.
- **Medical Staff**: No concerns. Solomon-Hopkins shared that the bereavement group is being set up, and Diabetes classes are starting to take place.
- EMS: No concerns. Giddings will share Open House information as soon as it is available.
- PFAC: Meeting scheduled 10/28. .
- **Building Committee:** No concerns. Reviewed work register log and prep for the upcoming community meeting scheduled for 10/23.
- Credentialing Committee: Committee met formally today to review credentialing documents.

A motion was made by Giddings and was seconded by Krausse to approve a request for of Courtesy Medical Staff Privileges by Proxy for the following Incyte Pathology Provider(s): Georgi Pirumyan, MD. The motion passed unanimously.

#### **EXECUTIVE SESSION:**

The Chair call for an executive session *Pursuant to RCW §42.30.110(1)(o)-Quarterly Quality Improvement Report* at 2:40 p.m. The Chair requested 30 minutes and invited the CNO and COO to attend.

**OPEN SESSION:** Open session resumed at 3:10 p.m. No decisions made or action taken.

### **EXECUTIVE SESSION:**

The Chair call for an executive session *Pursuant to RCW §42.30.110(1)(g)*-Performance of a Public Employee at 3:15 p.m. The Chair requested one hour and open session to resume at 4:15 p.m. The Chair requested 35 additional minutes with open session to resume at 4:50 p.m. The Chair requested 30 additional minutes with open session to resume at 5:20 p.m.

**OPEN SESSION:** Open session resumed at 5:20 p.m. No decisions made or action taken. **ADJOURNMENT:** As there was no further business, the meeting was adjourned at 5:20 p.m.

DiAnne Lundgren, Chair	Date	Nancy Giddings, Secretary	Date
Amber Gangon, Recording Secretary	Date		



### BOARD OF COMMISSIONERS' BUDGET HEARING November 06, 2024

**CALL TO ORDER:** The Chair, DiAnne Lundgren, called the Board of Commissioners Budget Hearing to order at 10:05 a.m. on November 06, 2024 in the Hub Conference Room at Ferry County Health and on Zoom.

Commissioners in attendance were Nancy Giddings, DiAnne Lundgren, and Sarah Krausse.

Jennifer Reed, CEO; Coryelle Rogers, CFO; Debbie DeCorde, COO; Mike Martinoli, CNO; Amber Gangon, Executive Coordinator; Mena Cassell, Controller; Darra Large, Resident Care Coordinator; and Adam Volluz, Facilities Manager were also present.

Zoom participants: James Davidson, IT Manager; Josh Connor, Central Supply Manager; Jeanette Klingensmith, HIM Supervisor; Lacy Sharbono, HR Coordinator; and Christina Beckwith, Lab Manager.

**GUESTS:** No guests in attendance.

**QUORUM ESTABLISHED:** A quorum was present.

**BUDGET HEARING:** Rogers presented the 2025 Budget for Ferry County Health.

**EXECUTIVE SESSION:** The Chair called an executive session pursuant to RCW §42.30.110(1)(g) - Performance of a Public Employee at 10:45 a.m. The Chair requested 60 minutes with open session to resume at 11:45 a.m. and invited Rogers and Reed to attend. At 11:45 a.m. the Chair requested an additional 30 minutes with open session to resume at 12:15 p.m.

**OPEN SESSION:** Open session resumed at 12:15 p.m. No action was taken.

ADJOURNMENT: As there was no further business the meeting was adjourned at 12.15 p												
DiAnne Lundgren, Chair	Date	Nancy Giddings, Secretary	Date									
Amber Gangon, Recorder	 Date											



### BOARD OF COMMISSIONERS' SPECIAL MEETING November 21, 2024

**CALL TO ORDER:** Chair DiAnne Lundgren called the Special Meeting of the Board of Commissioners to order at 11:22 a.m. (due to technical difficulties) on November 21, 2024 in the Hub Conference Room at Ferry County Health. Commissioners in attendance were Nancy Giddings, DiAnne Lundgren, Sarah Krausse, Ron Bacon (Zoom), and Susan Solomon-Hopkins (Zoom).

Staff in attendance were: Jennifer Reed, CEO; Debbie DeCorde, COO; Mike Martinoli, CNO; and Amber Gangon, Executive Coordinator.

Zoom participants included; Coryelle Rogers, CFO; Rosh Moore, Patient Access Supervisor; Mena Cassell, Controller; Lacy Sharbono, HR Coordinator; Melinda Michaels, Revenue Cycle Manager; Christina Beckwith, Lab Manager; Justin Ricard, Radiology Manager; and James Davidson, IT Manager.

**GUESTS:** No guests in attendance.

**QUORUM ESTABLISHED:** A quorum was present.

**INTRODUCTIONS:** Introductions were not necessary.

**EXECUTIVE SESSION:** Chair called an executive session at 11:25 a.m. and requested 20 minutes with open session to resume at 11:45 a.m. The CEO and CFO were invited to attend. At 11:45 a.m., the Chair requested an additional five minutes with open session resuming at 11:50 a.m.

**OPEN SESSION:** Open session resumed at 11:50 a.m. with no actions taken.

**BUDGET SESSION WORKSHOP:** Rogers and Reed presented the updated organizational budget that will be presented for formal adoption by the board at the regularly scheduled meeting November 26, 2024.

ADJOURNMENT: As there was no further business the meeting was adjourned at 1:20 p.m.

DiAnne Lundgren, Chair

Date

Nancy Giddings, Secretary

Date

Amber Gangon, Recorder

Date

# Board Report

November 26, 2024



# CNO Report

Mike Martinoli

November 26, 2024



### **CNO**

### **≻**Follow Up

- Trauma (Level 5) Designation
  - Full three-year re-designation has been achieved with Department of Health
  - Dawn, Trauma Program Manager, has invested a tremendous effort to establish a multi-department collaboration to maintain a clear workflow. She also completed educational opportunities to best understand the state data reporting platform

### **❖NAC Class**

- Three students completed an interactive clinical experience over the last few weeks with the support of additional nurse preceptors
- \* Wendy, Instructor, completed the first 'pilot' skills testing procedure for the proposed new state routine. She maintains strong communication with the NAC contacts on the state level. Her dedication to the success of the program is remarkable
- All three students passed the state skills test! Next up is the written test before certification. Students have applied for full-time hospital positions
- ❖Rural Nurse Education Program (RNEP)
  - Student progression plan meetings completed. Draft legislative bill reviewed



## **CNO**

### **≻**Coming Up

- 'Lock it Up' gun safety partnership
  - 100 lock boxes and 100 trigger locks are en route for distribution to patients and community partners
  - Providers will have access to these devices to offer at time of visits for safety planning measures



## **CNO**

### **≻**Need to know

- Swing Bed
  - ❖ Access to on-site dental visits secured
  - Denial and admission
- Respiratory Illness Season
  - Employee Health mask fitting and staff vaccination statistics update





# **CNO-Volumes**

### Ferry County Public Hospital District #1 October 31, 2024

Inpatient and Emergency Department		Qtr 1	Qtr 2	Jul	Aug	Sep	Oct	YTD	YTD Target	Var	2023
Acute Care Patient Days		62	115	35	50	19	31	312	210	102	42
Acute Care Admissions		21	32	9	10	4	10	86	61	25	12
Average Length of Stay		9	11	4	5	5	3	4	3	0	4
		-	-								
Skilled Swingbed patient days		88	51	56	22	15	28	260	840	-580	83
Admissions		10	3	4	0	3	3	23	39	-16	5
Average SSB Census		2.94	1.65	1.81	0.71	0.50	0.90	1.4	2	-1	3
Average Length of Stay		26	19	14	11	5	9	11	14	-3	17
ED Visits		548	629	238	267	225	246	2,153	1945	208	217
ED Transfers		19	36	18	16	13	13	115	39	76	8
Left Against Medical Advice		1	2	1	0	1	1	6	1	5	1
Admitted to Inpatient		18	28	9	10	4	12	81	61	20	4
Same Day Surgery		32	37	6	15	19	5	114	138	-24	12
Outpatient Procedures	0	235	215	87	82	83	100	802	804	-2	91
OBS Patients		9	16	6	7	5	5	48	43	6	3

#### Key

Meets or exceeds budget/target

Does not meet budget/target expectations by 5% or less

Does not meet budget/target expectations by greater than 5%

# COO Report

Debbie DeCorde

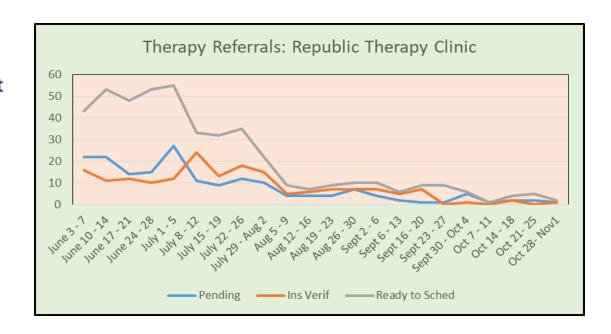
November 26, 2024



### COO

### **≻**Follow Up

- Republic Rehabilitation Clinic
  - Traveling Occupational Therapist reached end of contract
  - Physical Therapist extended contract through March
  - Chi Pak has resumed therapy treatments
  - Increase of almost 100 patient encounters related to inpatient/swing beds
- Curlew Rehabilitation Clinic
  - Patient encounters of 95, increase from 56 in September





### COO

### **≻**Coming Up

- Republic Medical Clinic
  - Staffing updates
- Diagnostic Imaging
  - Philips' upcoming visit
    - For software upgrade, monitor and workstation for reconstructing images
    - Free upgrade will be fully implemented early 2025
- HR
  - Benefit work for 2025





### COO

### **≻**Need to Know

- HR
  - License audits next 2 due are late December
  - Staffing committee updates
  - Policy review and updates
- Laboratory
  - ❖ 101 COVID tests in October = 14% positivity rate
  - Last two weeks dropped to 4%
  - Mindful of respiratory season supplies Pertussis supplies challenged within the TriCounty Health area

# COO - Dashboard

### Ferry County Public Hospital District #1 October 31, 2024

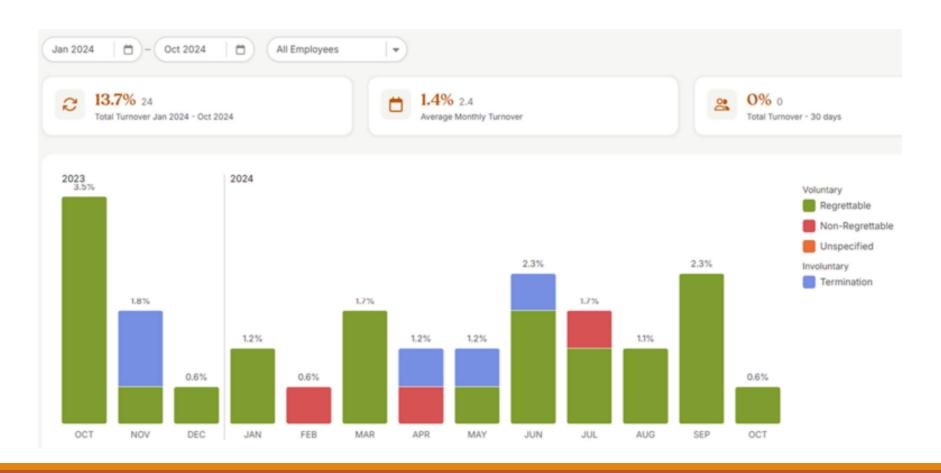
Outpati	ent and Ancillary Services	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	YTD	YTD Target	
11	Medical Clinic #Visits		800	833	813	860	887	849	828	926	811	1040	8,647	7,683
12	PT/OT Visits		393	404	298	256	539	353	525	484	355	462	4,069	4,817
13	Imaging Exams		334	371	377	402	420	436	426	430	404	404	4,004	4,021
14	Lab # Billable Tests		2703	3053	2807	3018	3048	2875	2024	3352	2696	2788	28,364	22,680
15	Drugstore Prescriptions Filled		4501	4213	4254	4370	4377	4081	4486	4344	4116	4338	43,080	44,167

### Key

- Meets or exceeds budget/target
- Does not meet budget/target expectations by 5% or less
- Does not meet budget/target expectations by greater than 5%



# COO – Turnover Report YTD





### COO – Turnover YTD Detail









# CFO

Coryelle Rogers

November 26, 2024



# **CFO - Financials**

- > Financial Statements
- **→** Key Performance Indicators
- **▶** Revenue Cycle Update



## Ferry County Public Hospital District Consolidated Income Statement

Year to Date October 31, 2024

Actuals	Budget	Var#		Actuals	Budget	Var%	Var\$
			Operating revenue:				
2 777 647	2 600 004	176,743	•	24,767,587	22 020 255	4%	020 222
2,777,647	2,600,904	170,743	Gross patient service revenue	24,707,587	23,829,355	4%	938,232
(1,192,500)	(962,334)	(230,166)	Contractual allowances and provisions for uncollectible accounts	(9,314,390)	(9,152,405)	2%	(161,986)
1,585,147	1,638,569	(53,422)	Patient service revenue - (Net contractual allowances)	15,453,197	14,676,950	0%	
0.43	0.37		,	0.38	0.38		
283,270	292,495	(9,225)	Drug Store gross revenue	2,837,601	2,873,961	-1%	(36,360)
462,055	90,430	371,625	Other operating revenue	986,939	957,562	3%	29,377
\$ 2,330,472 \$	2,021,495 \$	308,978	Total operating revenue	\$ 19,277,737 \$	18,508,473	4%	769,264
			Operating expenses:				_
1,502,318	1,016,950	(485,368)	Salaries and wages	11,243,173	10,168,529	-11%	(1,074,644)
278,641	263,737	(14,904)	Employee benefits	2,439,999	2,080,243	-17%	(359,756)
251,103	107,474	(143,629)	Professional fees	1,096,716	1,035,043	-6%	(61,673)
698,284	346,748	(351,536)	Supplies	3,111,528	3,199,023	3%	87,495
27,877	27,421	(456)	Purchased services - Utilities	225,529	243,776	7%	18,247
206,795	122,091	(84,704)	Purchased services - Other	1,339,035	1,043,415	-28%	(295,620)
30,245	12,360	(17,885)	Insurance	142,931	138,230	-3%	(4,701)
61,543	41,662	(19,881)	Other	485,393	401,628	-21%	(83,765)
2,111	2,566	455	Rent	35,515	42,721	17%	7,206
151,281	83,413	(67,868)	Depreciation	840,384	840,574	0%	190
\$ 3,210,230 \$	2,024,423 \$	(1,185,807)	Total operating expenses	\$ 20,960,331 \$	19,193,182	-9%	(1,767,150)
(879,758)	(2,928)	(876,829)	Gain (loss) from operations	(1,403,572)	(684,708)	105%	(718,864)
\$ 69,512 \$	53,769 \$	15,743	Total nonoperating revenues (expenses) - Net	\$ 780,771 \$	542,724	44%	238,047
(810,246)	50,841	(861,086)	Increase (decrease) in net position	(622,801)	(141,984)	339%	(480,817)
-35%	3%		Operating Margin	-3%	-1%		

### Ferry County Public Hospital District No. 1

Consolidated Balance Sheet Year to Date October 31, 2024

Assets		October		September		Variance		Sept, 2023		Variance	
Current assets:											
		3,388,064	ç	3,001,029	Ļ	387,035	۲	4,005,833	Ļ	(1 C40 ECC)	
Cash and cash equivalents		3,366,004	Ş	3,001,029	Ş	367,033	Ş	4,005,655	Ş	(1,640,566)	
Receivables:		772 406		775 110		1 (22	۲.	2 011 012	4	(1 220 417)	
Centriq Gross Accounts Receivable		773,496		775,119		1,623		2,011,913		(1,238,417)	
Meditech Gross Accounts Receivable		6,801,987		6,230,206		(571,781)		7,926,842	-	(1,124,855)	
Contractual allowance		(2,467,239)		(2,331,250)			\$	(4,306,310)	Ş	1,839,071	
Patient AR - Net		5,108,244		4,674,075		(434,169)		5,632,445		(524,201)	
Taxes		40,457		115,050		(74,593)		123,697		(83,240)	
Estimated third-party payor settlements		5,886		429,962		(424,076)		47,144		(41,258)	
Other		11,816		80,447		(68,631)		50,989		(39,173)	
Inventories		557,185		553,120		4,065		546,838		10,347	
Prepaid expenses		227,515		246,777		(19,262)		174,530		52,985	
		,		,		( , ,		,		,	
Total current assets	\$	9,339,167	\$	9,532,848	\$	(1,062,019)	\$	11,289,888	\$	(2,973,518)	
Capital assets:											
Capital assets:	\$	47,282	۲	47,282	Ļ	-	۲	47,282	Ļ		
Non-depreciable assets	Ş	•	Ş	•	Ş		Þ	•	Ş	(204.740)	
Depreciable capital assets - Net of accumulated depreciation		5,636,345		5,714,046		(77,701)		5,941,094		(304,749)	
Construction in Progress		410,133		262,734		147,399		576,558		(166,425)	
Total capital assets	\$	6,093,760	\$	6,024,062	\$	69,698	\$	6,564,934	Ś	(471,174)	
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TOTAL ASSETS	\$	15,432,927	\$	15,556,910	\$	(123,983)	\$	17,854,822	\$	(2,421,895)	
						· · ·					

Ferry County Health

### Ferry County Public Hospital District No. 1

Consolidated Balance Sheet Year to Date October 31, 2024

Liabilities		October	September	Variance	Sept, 2023	Variance	
Current liabilities:							
Accounts payable		1,346,911	462,488	(884,423)	328,220		(1,018,691)
Payroll and related expenses		1,177,487	1,171,046	(6,441)	734,072		(443,415)
Other Current Liabilities		128,665	132,724	4,059	(5,250)		(133,915)
Total current liabilities	\$	2,653,063	\$ 1,766,258	\$ - (886,805)	\$ 1,057,042	\$	(1,596,021)
Noncurrent liabilities:							
Long term debt	\$	1,928,891	\$ 1,929,074	\$ 183	\$ 2,561,784	\$	632,893
Capital lease obligations - Less current portion		128,665	132,724	4,059	(5,250)		(133,915)
Total noncurrent liabilities		2,057,556	2,061,798	4,242	2,556,534		498,978
Total liabilities	\$	4,710,619	\$ 3,828,056	\$ (882,563)	\$ 3,613,576	\$	(1,097,043)
Net position:							
Current Year Earnings		(622,801)	187,444	810,245	804,531		1,427,332
Equity Accounts		11,345,109	11,541,410	196,301	13,436,715		2,091,606
Total net position	\$	10,722,308	\$ 11,728,854	\$ 1,006,546	\$ 14,241,246	\$	3,518,938
TOTAL LIABILITIES AND NET POSITION	\$	15,432,927	\$ 15,556,910	\$ 123,983	\$ 17,854,822	\$	2,421,895

Ferry County Health

# CFO – Key Performance Indicators



# FINANCE DASHBOARD Ferry County Public Hospital District #1 October 31, 2024

Profit	ability		<u>Jan</u>	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	YTD	Target	Variance	2023
	Revenue Deductions % of Gross Revenue		37%	37%	35%	35%	36%	37%	49%	37%	37%	38%	38%	37%	-1%	36%
	Salaries % Gross Patient Revenue		46%	43%	49%	47%	44%	41%	39%	41%	48%	54%	45%	39%	-6%	36%
	Benefits % of Salary Expense		21%	23%	23%	23%	22%	23%	23%	21%	19%	19%	22%	23%	1%	21%
Net Ir	ncome															
	Operating Margin		-7%	-8%	2%	0%	2%	8%	-11%	6%	2%	-35%	-3%	2%	-5%	3%
Cash	and Liquidity															
	Days Cash on Hand		59.9	57.4	49.1	39.7	38.7	39.2	40.7	54.0	49.7	56.0	56.0	85.0	(29.0)	65.0
	Days Cash in AR		107.1	105.7	108.9	110.5	114.1	143.2	126.0	118.0	110.3	113.0	113.0	53.0	(60.0)	89.0
	Current Ratio		5.3	4.8	4.7	3.8	4.4	4.1	4.9	5.0	5.4	4.0	4.0	1.0	3.0	4.5
	Debt to Equity		0.2	0.3	0.3	0.4	0.4	0.4	0.3	0.3	0.3	0.3	0.3	1.0	0.7	0.2
Claim	Claims Processing and Coding															
	# Accounts on Hold		237	174	84	43	49	35	92	87	47	174	174	200	26	650
	Net AR Days		61	116	113	115	109	112	97	81	85	87	87	45	(74)	85
	Unbilled AR		722,229	817,382	629,796	994,721	841,348	530,765	765,004	764,177	625,413	518,214	518,214	1,000,000	481,786	524,307
	GROSS AR - MEDITECH		7,004,996	6,384,449	6,687,246	8,163,925	8,309,783	8,647,831	7,601,863	6,346,559	6,662,595	6,801,987	6,801,987	4,500,000	(2,301,987)	5,637,360

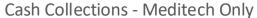
#### Key

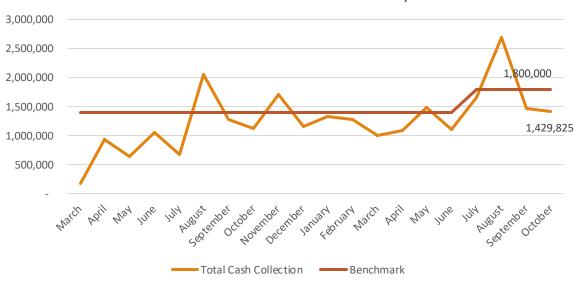
Meets or exceeds budget/target

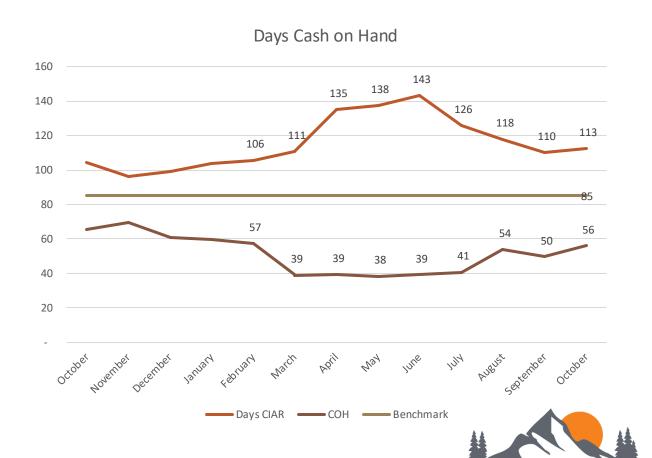
Does not meet budget/target expectations by 5% or less

Does not meet budget/target expectations by greater than 5%

## Revenue Cycle Update



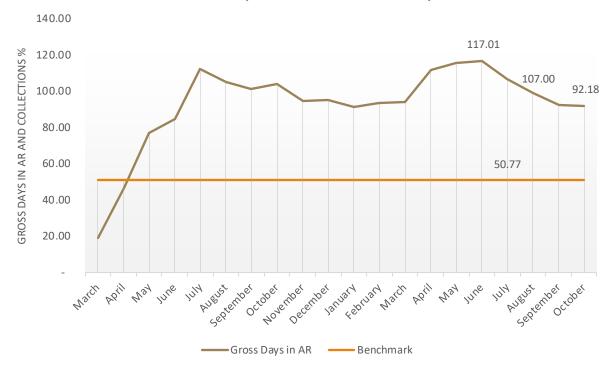


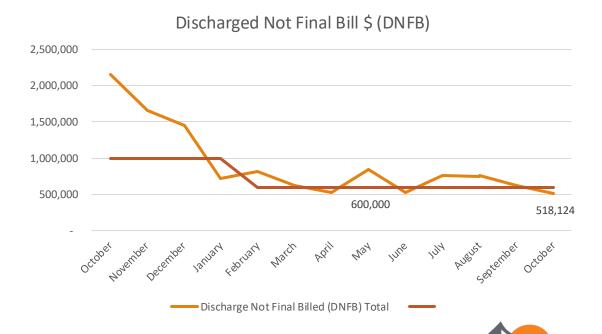


Ferry County Health

## Revenue Cycle Update

Gross Days in AR - Meditech Only





Ferry County Health

# Other Updates

- >2025 Budget is underway and will be ready for November 6 budget hearing
- >Xtend is working on another proposal to take over billing, Collaborative is also exploring other third-party vendors
- > Implementation of our online payment portal and IVR is complete for Self Pay
- Current implementations include Agile for tax recovery and CPS for 340B referral dollars
- ➤ Working on mid-year cost report settlement. We did not receive the \$300k that we were anticipating with the cost report settlement so am anticipating that with this report
- SNAP Payment will be received early, before the beginning of the year (\$111k)



# Medical Staff Report



# CEO Report

Quality/Safety: by constantly holding ourselves to a higher standard

**Integrity**: through honesty and respect

**Compassion**: by providing a nurturing and caring environment

**Stewardship**: by utilizing our resources to their highest and best purpose

**Teamwork**: by working together in a culture that promotes excellence

Jennifer Reed

November 26, 2024



### **CEO**

### **≻**Follow Up

- Rural Resources Maybe this is the day
- Mammo fundraiser update
  - \* We are working on grants but are at the stage, now, where we need actual estimates so hoping to finalize and get the applications in by year end
- Nationwide Transition
  - The collaborative group that we are a part of has just crossed over the \$200 Million threshold leading to higher savings for our employees

### **≻**Coming Up

• Ferry County Health Community Health Needs Assessment (CHNA) Framework – Need to get back on this



# Master Facility Plan

- Finance Infrastructure
  - ❖ Communications Plan Do we feel the need to continue with the planning or is the attached plan good for us to move forward
  - \* We keep pushing for the audit and are waiting on the final review. I have been in communication with both Alan and with Eide Bailly (who is performing the feasibility) and we are still on track for getting it finished in time
  - Timeline very tentative at this point, but goal is to break ground by late spring (see communications plan)
  - Meeting about renting a space downtown for the mock-up (results)



### **CEO**

### Need to Know

- We are working diligently with other organizations that are leading open enrollment for Ferry County insurance options, considering an "open enrollment" open house. Working on plan to proactively deal with insurances that are actually NOT in our county but have somehow been listed
- Election results and impact It will be work to form relationships with all the new faces but will be a priority next year toward rural health. Overall Washington remains democratic in both houses, majorities growing slightly

### WASHINGTON

- Governor
  - o Bob Ferguson but his relationship to healthcare (overall) is unknown
- Washington State Legislature -
- o Andrew Engell. We have a relationship with Andrew as he was Cathy McMorris Rogers aide. He is pro-healthcare and also an EMT
- o Senator Ron Muzzall has retained his seat and is very helpful to healthcare. Congratulations have been sent to our new legislators
- Insurance Commissioner unknown
- Healthcare Authority new leader but not named
- Attorney General no relationship as yet
- Dept. of Health Secretary new leader but not named
- DSHS Secretary new leader but not named
- Federal Legislature no relationship yet other than incumbents





