



# Ferry County Health

## BOARD OF COMMISSIONERS' MEETING

July 23, 2024 @ 10:30 AM in the HUB

<https://us06web.zoom.us/j/89584329356?pwd=Y0dZT1VldmNkV2JMz09MRVROalZvQT09>

Meeting ID: 895 8432 9356

Passcode: 260559

One tap mobile

+12532158782, 89584329356# US (Tacoma)

Mission Statement:

*"To strengthen the health and well-being of our community through partnership and trust."*

### AGENDA

		Page(s)
Call to Order	DiAnne Lundgren	
Quorum Established	DiAnne Lundgren	
Review, Amend, Accept Agenda	DiAnne Lundgren	
Introduction of Board, District Employees, and Guests	DiAnne Lundgren	
<i>Items listed under the consent agenda are considered routine board matters and will be approved by a single motion of the Board without separate discussion. If a separate discussion is desired, that item will be removed from the consent agenda and placed on the regular business agenda.</i>		
Approval of Consent Agenda	<b>ACTION</b>	DiAnne Lundgren
<ul style="list-style-type: none"> <li>• Minutes 06.18.24 Board Meeting</li> <li>• Minutes 07.01.24 Special Meeting</li> <li>• Minutes 07.08.24 Special Meeting</li> <li>• Approval of Warrants</li> <li>• Financial Write-Off Report</li> <li>• Approval of Surplus Resolution #5</li> </ul>		
Correspondence	DiAnne Lundgren	
Public Comments	DiAnne Lundgren	
Environment of Care/ Safety Update	Adam Volluz	
Compliance Report	Spencer Hargett	
Department Spotlight – Inpatient & ED Nursing	Dawn Fritts	
CNO Report/ Quality Improvement	Mike Martinoli	10-15
COO Report	Debbie DeCorde	16-22
CFO/Revenue Cycle Report	Coryelle Rogers	23-30
Medical Staff Report	Richard Garcia, MD	31
CEO Report	Jennifer Reed	32-39

*Board of Commissioners  
36 Klondike Rd, Republic, WA 99166  
P. (509) 775-8242 F. (509) 775-3866*

On-going Business

DiAnne Lundgren

- Health Foundation
- Board QI Project
- Board Introduction Project
- Facility Update/Master Plan
- Registrar Project
- Rural Resources Building
- New Hire Orientation Schedule
  - 08/12-
  - 08/26-

Board Representative Reports

- Finance
- Quality Improvement
- Compliance/Risk Management
- Medical Staff
- EMS
- PFAC
- Credentialing

Ron Bacon/Sarah Krausse  
 DiAnne Lundgren/Nancy Giddings  
 Ron Bacon/Sarah Krausse  
 DiAnne Lundgren/Solomon-Hopkins  
 Nancy Giddings  
 Sarah Krausse/Ron Bacon  
 DiAnne Lundgren/Nancy Giddings

Request for Re Appointment of Medical Staff Privileges for the following Provider(s):

- Silas Wiefelspuett, MD
- Joseph Petersen, ARNP
- Richard Garcia, DO

New Business

DiAnne Lundgren

- Chelan Retreat Highlights

Executive Session(s)

- Quarterly Quality Improvement Report –  
*Pursuant to RCW § 42.30.100 (1)(o)*
- Performance of a Public Employee –  
*Pursuant to RCW §42.30.110(1)(g)*

Mike Martinoli

DiAnne Lundgren

Open Session - Action, if applicable regarding executive session

Adjournment

DiAnne Lundgren

Board meetings are usually the fourth Tuesday of each month at 10:30 a.m. unless otherwise posted.

The Public is encouraged to attend; Handicap access is available.

The next regularly scheduled meeting is August 20, 2023 @ 10:30 am in the HUB Conference Room



## Ferry County Health

### BOARD OF COMMISSIONERS' MEETING

June 18, 2024

**CALL TO ORDER:** Board Chair DiAnne Lundgren called the meeting of the Board of Commissioners to order at 10:33 a.m., on June 18, 2024 in the HUB and via Zoom.

Commissioners in attendance were DiAnne Lundgren, Nancy Giddings, Sarah Krausse, Susan Solomon-Hopkins and Ron Bacon.

Jennifer Reed, CEO; Debbie DeCorde, COO; Mike Martinoli, CNO; Coryelle Rogers, CFO; Amber Gangon, Executive Coordinator; and Adam Volluz, Facilities Manager; and Brenda Michel, Kitchen Manager were also present.

Zoom participants: Spencer Hargett, Compliance Officer; James Davidson, IT Manager; Lacy Sharbono, HR Coordinator; Mena and Dawn Fritts, RN

**GUESTS:** No guests.

**QUORUM ESTABLISHED:** A quorum was present.

**REVIEW, AMEND, ACCEPT AGENDA:** Krausse requested to add a review of future meeting dates to on-going business.

**A motion was made by Giddings and seconded by Susan Solomon-Hopkins to approve the agenda with the amendment to on-going business. The motion passed unanimously.**

**INTRODUCTION OF THE BOARD AND GUESTS:** No introductions were made.

**APPROVAL OF CONSENT AGENDA:** A motion was made by Giddings and was seconded by Bacon to accept the consent agenda. The motion passed unanimously.

**CORRESPONDENCE:** Correspondence read.

**PUBLIC COMMENTS:** No public comments.

**ENVIRONMENT OF CARE/ SAFETY UPDATE:** Volluz gave his report.

**COMPLIANCE REPORT:** Hargett gave his report.

**DEPARTMENT SPOTLIGHT:** Brenda Michel gave her department spotlight report for the Kitchen. The Registrar team was selected for July's spotlight.

**CNO REPORT:** Martinoli gave his CNO report.

**Lundgren called for a break in session at 11:54 a.m. Open session resumed at 12:29 p.m.**

**COO:** DeCorde gave her COO report.

**Lundgren called for a break in session at 11:58 a.m. Open session resumed at 12:21 p.m.**

**MEDICAL STAFF REPORT:** Dr. Garcia provided his report via PowerPoint slide.

**CEO REPORT:** Reed gave her CEO report.

**A motion was made by Giddings and was seconded by Krausse to move Mobile Integrated Health (MIH) services from a pilot project status into a regular hospital service status. The motion passed unanimously.**

**CFO FINANCIAL REPORT:** Rogers gave her CFO financial report.

**REVENUE INTEGRITY REPORT:** Rogers gave her Revenue Integrity report

**ON-GOING BUSINESS:**

- **Health Foundation:** No meeting. Jennifer will bring the mammogram fundraising
- **Board Introduction Project:** Executive Coordinator will start the monthly introduction series in the monthly View starting in July and ending in December.
- **Facility Update/Master Plan:** Special Meeting will be scheduled July 1<sup>st</sup> to review the submitted proposals.
- **Rural Resources Building:** Waiting for a quit-claim deed to be signed by the Prosecutor.
- **Orientation Schedule:**
  - 07/01 – Sarah Krausse
  - 07/15 – Nancy Giddings
  - 07/29 – Ron Bacon
- **Meeting Date/Time Discussion:** The July meeting was confirmed for the 23<sup>rd</sup>. August board meeting will be moved from the 27<sup>th</sup> to the 20<sup>th</sup>. And September will take place at the Curlew Civic Hall at 1 pm.

**BOARD REPRESENTATIVE REPORTS:**

- **Finance:** No concerns.
- **Quality Improvement:** No concerns.
- **Compliance/Risk Management:** No concerns.
- **Medical Staff:** No concerns.
- **EMS:** The new facility finish date is estimated for the end of December.
- **PFAC:** The Council will work on refining its role and building its charter.
- **Credentialing:** A motion was made by Giddings and was seconded by Krausse to approve a New Appointment of Proxy for the following Integra Imaging Provider: Will Fletcher, MD; Wilson E. Bowlby, MD; Dallin Johansen, DO; Matthew Stegman, MD; and Michelle Tran, MD. **The motion passed unanimously.**

**NEW BUSINESS:**

- **Community Sponsorship Resolution:** Reed presented a request for approval to provide funding for events that help promote the health and wellbeing of the community in-line with Ferry County Health Mission, Vision, and Values. **A motion was made by Krausse and was seconded by Giddings to approve an allowance of \$2000.00 for 2024 community event sponsorship use. The motion passed unanimously.**
- **MRI Purchase:** Rogers presented a cost analysis for a new MRI machine as the current unit (purchased refurbished) has reached its end of life. **A motion was made by Krausse and was seconded by Bacon to approve a lease through First American Healthcare Finance to purchase a new Fuji MRI Machine. The motion passed unanimously.**
- **Student Providers/Fellows:** Reed reported on the decision not to participate in the Fellowship program in 2024.

**EXECUTIVE SESSION:** No session was required.

**OPEN SESSION:** NA

**ADJOURNMENT:** As there was no further business, the meeting was adjourned at 2:44 p.m.

\_\_\_\_\_  
DiAnne Lundgren, Chair Date

\_\_\_\_\_  
Nancy Giddings, Secretary Date

\_\_\_\_\_  
Amber Gangon, Recording Secretary Date



Ferry County Health

**BOARD OF COMMISSIONERS' SPECIAL MEETING  
July 1, 2024**

**CALL TO ORDER:** Chair DiAnne Lundgren called the Special Meeting of the Board of Commissioners to order at 10:05 a.m. on July 1, 2024 in the Education Room at Ferry County Health. Commissioners in attendance were Nancy Giddings, DiAnne Lundgren, Ron Bacon, Susan Solomon-Hopkins (Zoom) and Sarah Krausse.

Staff in attendance were: Jennifer Reed, CEO; Debbie DeCorde, COO; Mike Martinoli, CNO; Coryelle Rogers, CFO (Zoom) Amber Gangon, Executive Coordinator (Zoom); Adam Volluz, Facilities Manager (Zoom) and James Davidson, IT (Zoom).

**GUESTS:** None

**QUORUM ESTABLISHED:** A quorum was present.

**INTRODUCTIONS:** No introductions necessary.

**ARCHITECTURAL SERVICE PROPOSALS:** Statements of Qualifications were reviewed for the hospital modernization project. Board was unable to make a decision due to additional questions and clarification regarding the evaluation process. The Board will meet again during a Special Meeting July 8, at 1:00 p.m. to review and make a decision.

**EXECUTIVE SESSION:** No session required.

**OPEN SESSION:** Continued.

**ADJOURNMENT:** As there was no further business the meeting was adjourned at 11:09 a.m.

\_\_\_\_\_  
DiAnne Lundgren, Chair

\_\_\_\_\_  
Date

\_\_\_\_\_  
Nancy Giddings, Secretary

\_\_\_\_\_  
Date

\_\_\_\_\_  
Amber Gangon, Recorder

\_\_\_\_\_  
Date





Ferry County Health

## RESOLUTION 2024 #5

**A RESOLUTION OF THE FERRY COUNTY HEALTH BOARD OF COMMISSIONERS, REPUBLIC WASHINGTON, AUTHORIZING THE DISPOSAL OF SURPLUS SMALL EQUIPMENT AND SUPPLIES.**

**WHEREAS, the District purchased and/or was donated several pieces of small equipment and supplies several years ago for multiple uses in different departments.**

**WHEREAS, the small equipment and supplies listed on attached Exhibit A are no longer in use and are in poor shape or obsolete,**

**WHEREAS, Exhibit A list of items are no longer necessary for the District's use and it would be an inefficient use of resources to move or continue to store them,**

**THEREFORE, the Ferry County Health Commissioners hereby resolve the aforementioned small equipment and supplies listed on Exhibit A shall be deemed surplus and disposed of by the District Policy, at the discretion of the Plant Manager.**

**RESOLVED, this 23<sup>rd</sup> day of July 2024.**

**APPROVED** at regular meeting of the Commissioners of Ferry County Health, Republic, Washington, this 23<sup>rd</sup> day of July 2024

\_\_\_\_\_  
DiAnne Lundgren, Chair                      Date

\_\_\_\_\_  
Sara Krausse, Vice Chair                      Date

\_\_\_\_\_  
Nancy Giddings, Secretary                      Date

\_\_\_\_\_  
Ron Bacon, Commissioner                      Date

\_\_\_\_\_  
Susan Solomon-Hopkins, Commissioner                      Date

*Board of Commissioners*

*36 Klondike Rd, Republic, WA 99166  
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Asset Disposal Sheet (Quarterly Report)  
 Disposal of Surplus Property other than Real Estate (Policy 25.01.001 - Exhibit A)

DATE	DATE OF ACQUISITION	DESCRIPTION (Model/Serial #/ Quantity/Current Location)	REASON FOR DISPOSAL	DISPOSITION PROCESS	DISPOSAL TIMELINE
7.18.24	Unknown	Hill-Rom Advanta Bed #15	Broken, Parts unavailable	Recycling	ASAP
7.18.24	10.25.22	CT Computer Table	To large for office space	Recycling	ASAP
07.18.24	2016	Polymedco Pathfast (SN 1602D2621/1 unit/Laboratory)	No longer in use, upgraded to new platform	Sell/Auction	ASAP
07.18.24	2014	Lab-Line Instruments Incubator (Model #120/SN 07020301/1 unit/Laboratory)	No longer in use	Sell/Auction	ASAP
7.18.24	Unknown	Desk from old NSS nurse report room	No longer needed	Recycling	ASAP

APPROVED BY:

Facilities Mgr \_\_\_\_\_ Date: \_\_\_\_\_

CFO/CEO \_\_\_\_\_ Date: \_\_\_\_\_

BOD \_\_\_\_\_ Date: \_\_\_\_\_

**Resolution 2024 #5**  
**Date Approved by BOC: 07/23/24**

# Board Report

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July 23, 2024



# CNO Report

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Mike Martinoli

July 23, 2024



# CNO

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## ➤ Follow Up

- September NAC Class
  - ❖ Three applicants are expected to interview
  - ❖ Planning for outreach into the schools this fall
- Allevant Transitional Care Program
  - ❖ Referral volume so far this year has been low
  - ❖ CNO and Allevant Medical Director are scheduled to meet with Sacred Heart Medical Center Nursing and Case Management Leadership this September
  - ❖ Skilled Swing Bed marketing outreach meeting, networking, hospital tour, and delivery of information about services available for transitional care
  - ❖ Will attempt to schedule meetings with other Spokane hospital systems while present in the urban area



# CNO

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## ➤ Coming Up

- ASIST (Applied Suicide Intervention Skills Training)
  - ❖ Free training to be hosted in Republic this October
  - ❖ Two-day intensive course designed by LivingWorks to help caregivers recognize and review risk and intervene to prevent suicide
  - ❖ Will promote sign ups to Managers and recommended staff for skills growth



# CNO

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## ➤ Need to know

- Covid-19 spike, masking level changes , staff teamwork
  - ❖ CHIP (Community Health Improvement Plan)
  - ❖ \$60,000 slated to be allocated to the hospital from Better Health Together, CNO is working on a project proposal
  - ❖ Rural Resources used to have the Senior Minor Home Repair program, but their funders stopped the entire program last January with no current hope for a return of that service
- PHAB (Public Health Advisory Board)
  - ❖ Voted in favor of participating in Lock it Up gun safety state program
  - ❖ Project is guided by an advisory group that includes health care providers, military partners, researchers, and community leaders



# CNO-Volumes

**FINANCE DASHBOARD**  
**Ferry County Public Hospital District #1**  
**June 30, 2024**

Inpatient and Emergency Department		Jan	Feb	Mar	Apr	May	Jun	YTD	YTD Target	Var	2023
Acute Care Patient Days	●	22	16	24	38	30	47	177	126	51	15
Acute Care Admissions	●	7	6	8	12	11	9	53	37	17	2
Average Length of Stay	●	3	3	3	3	3	5	3	3	0	8
Skilled Swingbed patient days	●	15	28	45	18	5	28	139	504	-365	86
Admissions	●	2	3	5	-	1	2	13	24	-11	4
Average SSB Census	●	0	1	1	1	0	1	5	1	3	3
Average Length of Stay	●	8	9	9	-	5	14	14	14	0	22
ED Visits	●	179	199	170	203	217	209	968	1167	-199	201
ED Transfers	●	-	9	10	11	19	6	49	23	26	13
Left Against Medical Advice	●	-	1	-	-	1	1	2	1	1	0
Admitted to Inpatient	●	1	9	8	11	8	9	37	37	1	1
Same Day Surgery	●	13	14	5	12	9	16	53	83	-30	18
Outpatient Procedures	●	70	71	94	60	67	88	450	483	-33	89
OBS Patients	●	2	3	4	5	4	7	25	26	-1	3

**Key**

- Meets or exceeds budget/target
- Does not meet budget/target expectations by 5% or less
- Does not meet budget/target expectations by greater than 5%

# QI Committee Report

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- Scheduled Quarter 2 Report to the Board
  - Q&A
- New Equipment: ER Ultrasound
- Non-diagnostic use
  - Provider training has completed



# COO Report

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Debbie DeCorde

July 23, 2024



# COO

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## ➤ Follow Up

- UFCW 3000
  - ❖ RN Contract Bargaining concluded, union members voted and passed
- HR
  - ❖ Job postings - lowered wage on temp RN position
  - ❖ Recruitment focused on long-term hires
- Republic Medical Clinic
  - ❖ Apria arrangement with nebulizers
  - ❖ Considering placement in drug store
  - ❖ Lincare canceled



# COO

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## ➤ Coming Up

- Republic Medical Clinic
  - ❖ Patient visits increase due to provider schedules
  - ❖ Four providers testing charting efficiency technology
  - ❖ Services to local residential facility resumes
  - ❖ Job Corp contract review for renewal
  - ❖ WSU research partnership – Advancing rural cancer outcomes
- CWU Women in Leadership Certificate
  - ❖ Advisory role
  - ❖ Organizational discount
  - ❖ Program materials



# COO

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## ➤ Need to Know

- Assisted Living Facility
  - ❖ COVID wave impacted residents and staff
    - Kudos for emergency staffing teamwork
    - Residents and staff are faring well now
- Laboratory
  - ❖ Hosted an intern for 4 weeks
  - ❖ Go-live date of by end of the month for new assay called C-Reactive Protein
  - ❖ Outpatient hours available for Saturday and Sunday testing by appointment
- Radiology
  - ❖ New weekend Radiology Technologist is temporary with consideration for long-term placement



# COO - Dashboard

**FINANCE DASHBOARD**  
**Ferry County Public Hospital District #1**  
**June 30, 2024**

Outpatient and Ancillary Services			Jan	Feb	Mar	Apr	May	Jun	YTD	YTD Target	2023
11	Medical Clinic #Visits	●	800	833	813	860	887	849	5,042	4,610	796
12	Physical Therapy Visits	●	393	404	298	256	539	353	2,243	2,890	506
13	Imaging Exams	●	334	371	377	402	420	436	2,340	2,413	321
14	Lab # Billable Tests	●	2703	3053	2807	3018	3048	2875	17,504	13,608	2,628
15	Drugstore Prescriptions Filled	●	4501	4213	4254	4370	4377	4081	25,796	26,500	4,526

**Key**

- Meets or exceeds budget/target
- Does not meet budget/target expectations by 5% or less
- Does not meet budget/target expectations by greater than 5%

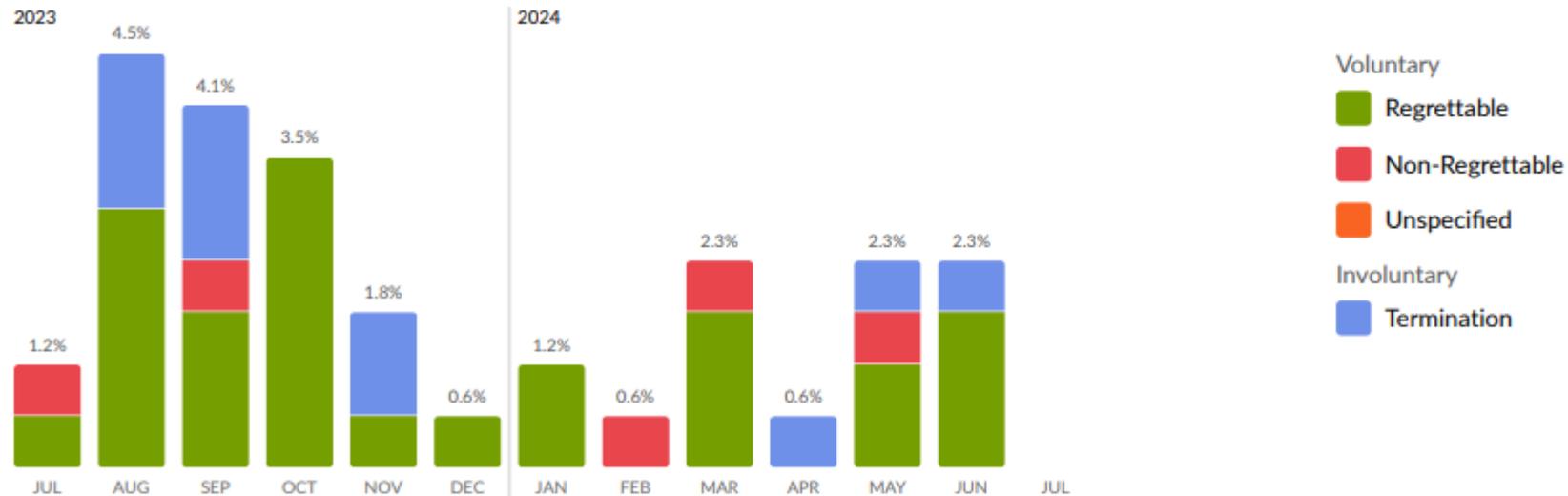


# COO – Turnover Report YTD

 **9.2%** 16 people  
Total Turnover Jan 2024 - Jul 2024

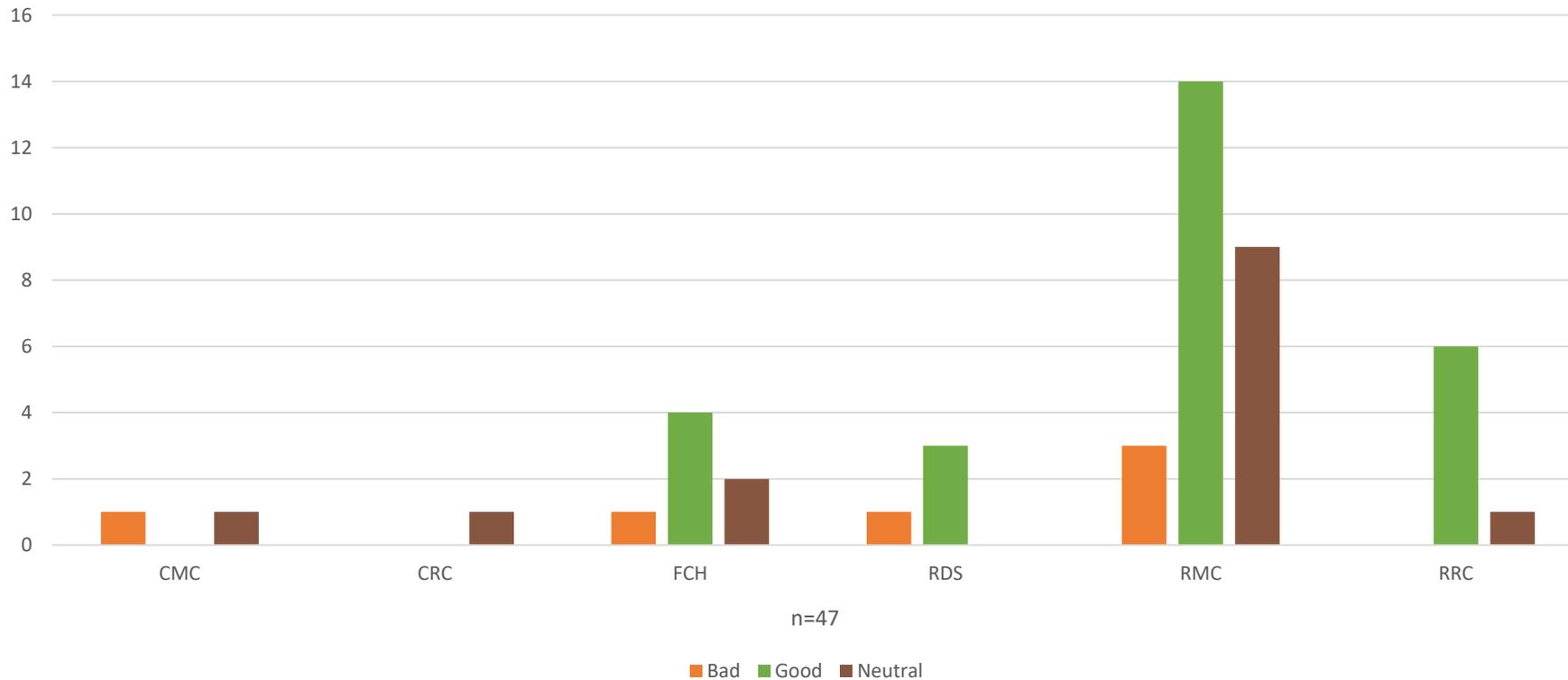
 **1.3%** 2.3 people  
Average Monthly Turnover

 **2.3%** 4 people  
Total Turnover - 30 days



# Comment Cards

Q2 2024 Responses by Location



Water fountain - CRC

Patient review form is not a helpful thing. Doctor should know all the info and we shouldn't have to fill it out every time. - RMC

Walk-ins for clinic- CMC

Get a sharps bin for the front of hospital so your disabled seniors don't have to walk to the back. They can just put them into the bin. - FCH

You all Rock! Best Pharm in WA! - RDS

Great Staff. Thank you! Very encouraging!! - RRC

CMC = Curlew Medical Clinic CRC = Curlew Rehab Center FCH = Ferry County Hospital RDS = Republic Drug Store RMC = Republic Medical Clinic RRC = Republic Rehab Center



# CFO

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Coryelle Rogers

July 23, 2024



# CFO - Financials

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- **Financial Statements**
- **Key Performance Indicators**
- **Revenue Cycle Update**



**Ferry County Public Hospital District**  
**Consolidated Income Statement**  
Year to Date June 30, 2024

Actuals	Budget	Var #		Actuals	Budget	Var%	Var\$
<b>Operating revenue:</b>							
2,541,018	2,439,303	101,715	Gross patient service revenue	14,002,105	13,974,704	0%	27,401
(1,034,543)	(890,937)	(143,606)	Contractual allowances and provisions for uncollectible accounts	(5,138,028)	(5,159,034)	0%	21,006
1,506,475	1,548,366	(41,891)	Patient service revenue - (Net contractual allowances)	8,864,077	8,815,670	0%	
30,147			Centriq Patient Revenue	139,511	-		
275,951	305,834	(29,883)	Drug Store gross revenue	1,645,309	1,724,893	-5%	(79,584)
79,537	64,607	14,930	Other operating revenue	412,501	555,920	-26%	(143,419)
<b>\$ 1,892,110</b>	<b>\$ 1,918,808</b>	<b>\$ (26,698)</b>	<b>Total operating revenue</b>	<b>\$ 11,061,398</b>	<b>\$ 11,096,483</b>	<b>0%</b>	<b>(35,085)</b>
<b>Operating expenses:</b>							
1,049,116	862,363	(186,753)	Salaries and wages	6,355,486	5,909,352	-8%	(446,134)
238,837	211,350	(27,487)	Employee benefits	1,448,850	1,242,741	-17%	(206,109)
88,093	98,761	10,668	Professional fees	532,440	580,139	8%	47,699
137,665	324,541	186,876	Supplies	1,552,742	1,924,281	19%	371,539
15,701	24,019	8,318	Purchased services - Utilities	123,858	139,797	11%	15,939
114,335	94,247	(20,088)	Purchased services - Other	774,527	669,125	-16%	(105,402)
5,621	12,360	6,739	Insurance	73,742	74,161	1%	419
75,975	39,221	(36,754)	Other	261,908	247,223	-6%	(14,685)
18,986	18,607	(379)	Rent	28,154	30,892	9%	2,738
76,100	84,417	8,317	Depreciation	460,273	495,653	7%	35,380
<b>\$ 1,820,429</b>	<b>\$ 1,769,886</b>	<b>\$ (50,543)</b>	<b>Total operating expenses</b>	<b>\$ 11,611,980</b>	<b>\$ 11,313,364</b>	<b>-3%</b>	<b>(298,616)</b>
71,681	148,922	(77,241)	Gain (loss) from operations	(550,583)	(216,881)	154%	(333,701)
<b>\$ 70,248</b>	<b>\$ 59,915</b>	<b>\$ 10,333</b>	<b>Total nonoperating revenues (expenses) - Net</b>	<b>\$ 521,782</b>	<b>\$ 339,759</b>	<b>54%</b>	<b>182,023</b>
141,929	208,837	(66,908)	Increase (decrease) in net position	(28,800)	122,878	-123%	(151,679)
0.08	0.11			(0.00)	0.01		

# Ferry County Public Hospital District No. 1

Consolidated Balance Sheet

Year to Date June 30, 2024

<i>Assets</i>	June	May	Variance	Jun-23	Variance
<b>Current assets:</b>					
Cash and cash equivalents	2,365,267	2,322,623	42,644	3,858,087	(1,492,820)
<b>Receivables:</b>					
Centriq Gross Accounts Receivable	794,114	819,690	25,576	\$ 794,114	
Meditech Gross Accounts Receivable	8,647,831	8,309,783	(338,048)	\$ 9,170,730	(522,899)
Contractual allowance	(3,329,306)	(3,103,511)	225,795	(3,894,544)	565,238
Patient AR - Net	6,112,639	6,025,962	(86,677)	5,276,186	836,453
Taxes	137,356	170,623	(33,267)	135,084	2,272
Estimated third-party payor settlements	5,886	5,886	-		5,886
Other	207,484	23,898	183,586	64,531	142,953
Inventories	559,633	547,616	12,017	548,792	10,841
Prepaid expenses	109,424	140,241	(30,817)	142,923	(33,499)
<b>Total current assets</b>	<b>\$ 9,497,689</b>	<b>\$ 9,236,849</b>	<b>\$ 87,486</b>	<b>\$ 10,025,603</b>	<b>\$ (527,914)</b>
<b>Capital assets:</b>					
Non-depreciable assets	\$ 47,282	\$ 47,282	-	\$ 47,282	-
Depreciable capital assets - Net of accumulated depreciation	5,730,823	5,867,677	(136,854)	6,102,266	(371,443)
Construction in Progress	145,853	145,853	-	510,536	(364,683)
<b>Total capital assets</b>	<b>\$ 5,923,958</b>	<b>\$ 6,060,812</b>	<b>\$ (136,854)</b>	<b>\$ 6,660,084</b>	<b>\$ (736,126)</b>
<b>TOTAL ASSETS</b>	<b>\$ 15,421,647</b>	<b>\$ 15,297,661</b>	<b>\$ 123,986</b>	<b>\$ 16,685,687</b>	<b>\$ (1,264,040)</b>



# Ferry County Public Hospital District No. 1

Consolidated Balance Sheet

Year to Date June 30, 2024

<i>Liabilities</i>	June	May	Variance	Jun-23	Variance
<b>Current liabilities:</b>					
Accounts payable	888,070	662,129	(225,941)	357,611	(530,459)
Payroll and related expenses	927,894	839,538	(88,356)	592,212	(335,682)
Other Current Liabilities	494,517	587,196	92,679	1,325,650	831,133
<b>Total current liabilities</b>	<b>\$ 2,310,481</b>	<b>\$ 2,088,863</b>	<b>\$ (221,618)</b>	<b>\$ 2,275,473</b>	<b>\$ (35,008)</b>
<b>Noncurrent liabilities:</b>					
Long term debt	\$ 1,929,728	\$ 1,929,916	\$ 188	\$ 1,515,696	\$ (414,032)
Capital lease obligations - Less current portion	20,445	20,445	-	(1,382)	(21,827)
<b>Total noncurrent liabilities</b>	<b>1,950,173</b>	<b>1,950,361</b>	<b>188</b>	<b>1,514,314</b>	<b>(435,859)</b>
<b>Total liabilities</b>	<b>\$ 4,260,654</b>	<b>\$ 4,039,224</b>	<b>\$ (221,430)</b>	<b>\$ 3,789,787</b>	<b>\$ (470,867)</b>
<b>Net position:</b>					
Current Year Earnings	(28,800)	(170,729)	(141,929)	(540,816)	(512,016)
Equity Accounts	13,532,153	11,429,166	(2,102,987)	13,436,715	(95,438)
<b>Total net position</b>	<b>\$ 11,160,993</b>	<b>\$ 11,258,437</b>	<b>\$ 97,444</b>	<b>\$ 12,895,899</b>	<b>\$ 1,734,906</b>
<b>TOTAL LIABILITIES AND NET POSITION</b>	<b>\$ 15,421,647</b>	<b>\$ 15,297,661</b>	<b>\$ (123,986)</b>	<b>\$ 16,685,686</b>	<b>\$ 1,264,039</b>



# CFO – Key Performance Indicators

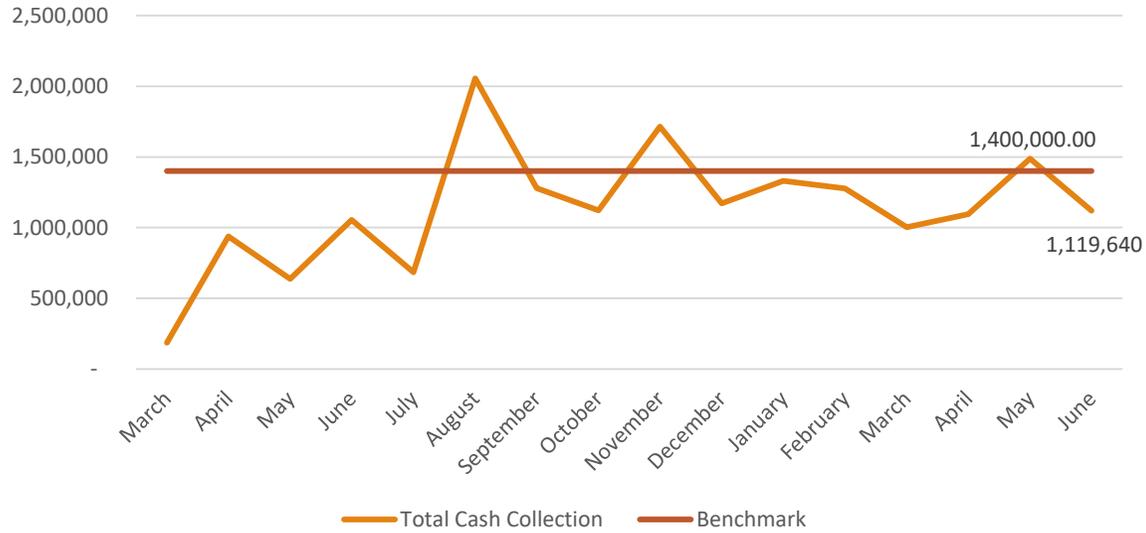


**FINANCE DASHBOARD**  
**Ferry County Public Hospital District #1**  
**June 30, 2024**

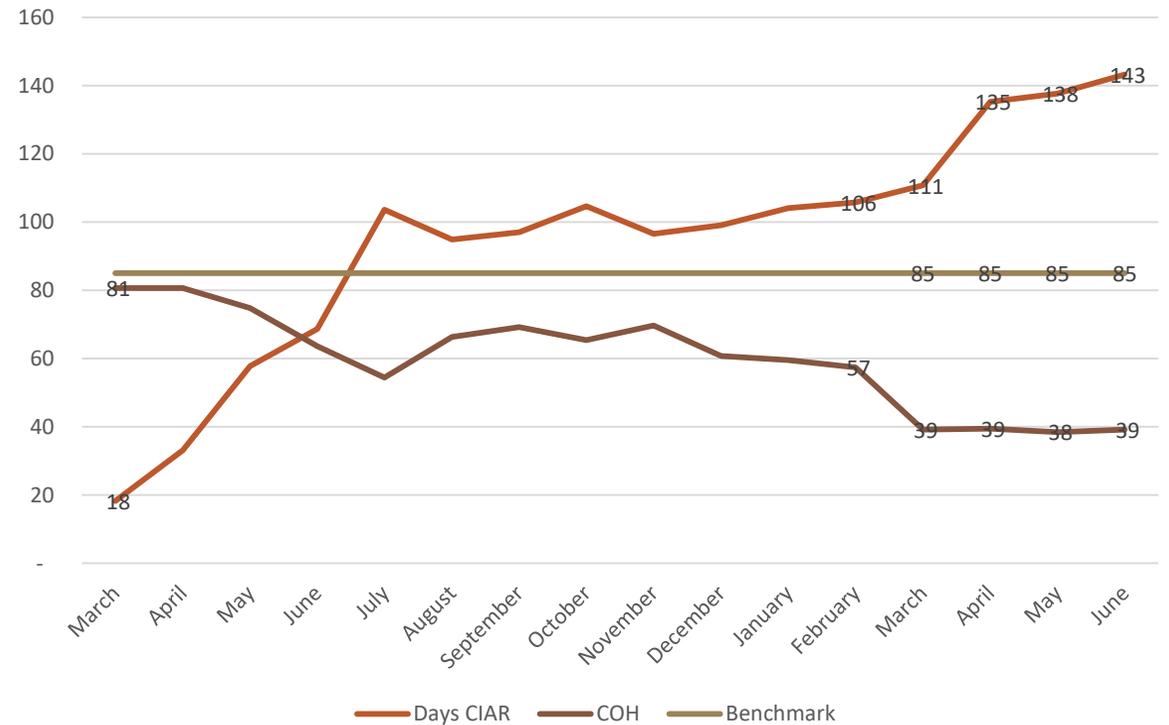
<b>Profitability</b>		<b>Jan</b>	<b>Feb</b>	<b>Mar</b>	<b>Apr</b>	<b>May</b>	<b>Jun</b>	<b>YTD</b>	<b>Target</b>	<b>Variance</b>	<b>2023</b>
Revenue Deductions % of Gross Revenue	●	37%	37%	35%	35%	36%	37%	36%	37%	1%	36%
Salaries % Gross Patient Revenue	●	46%	43%	49%	47%	44%	41%	46%	39%	-7%	36%
Benefits % of Salary Expense	●	21%	23%	23%	23%	22%	23%	22%	23%	1%	21%
<b>Net Income</b>											
Operating Margin	●	-7%	-8%	2%	0%	2%	8%	-1%	4%	-5%	3%
<b>Cash and Liquidity</b>											
Days Cash on Hand	●	59.9	57.4	49.1	39.7	38.7	39.2	47.3	85.0	(37.7)	65.0
Days Cash in AR	●	107.1	105.7	108.9	110.5	114.1	143.2	109.3	53.0	(56.3)	89.0
Current Ratio	●	5.3	4.8	4.7	3.8	4.4	4.1	4.6	1.0	3.6	4.5
Debt to Equity	●	0.2	0.3	0.3	0.4	0.4	0.4	0.3	1.0	0.7	0.2
<b>Claims Processing and Coding</b>											
# Accounts on Hold	●	237	174	84	43	49	35	35	200	165	650
Net AR Days	●	61	116	113	115	128	133	133	45	(74)	85
Unbilled AR	●	722,229	817,382	629,796	994,721	841,348	530,765	530,765	1,000,000	469,235	524,307
GROSS AR - MEDITECH	●	7,004,996	6,384,449	6,687,246	8,163,925	8,309,783	8,647,831	8,647,831	4,500,000	(4,147,831)	5,637,360
<b>Key</b>											
●	Meets or exceeds budget/target										
●	Does not meet budget/target expectations by 5% or less										
●	Does not meet budget/target expectations by greater than 5%										

# Revenue Cycle Update

## Cash Collections - Meditech Only

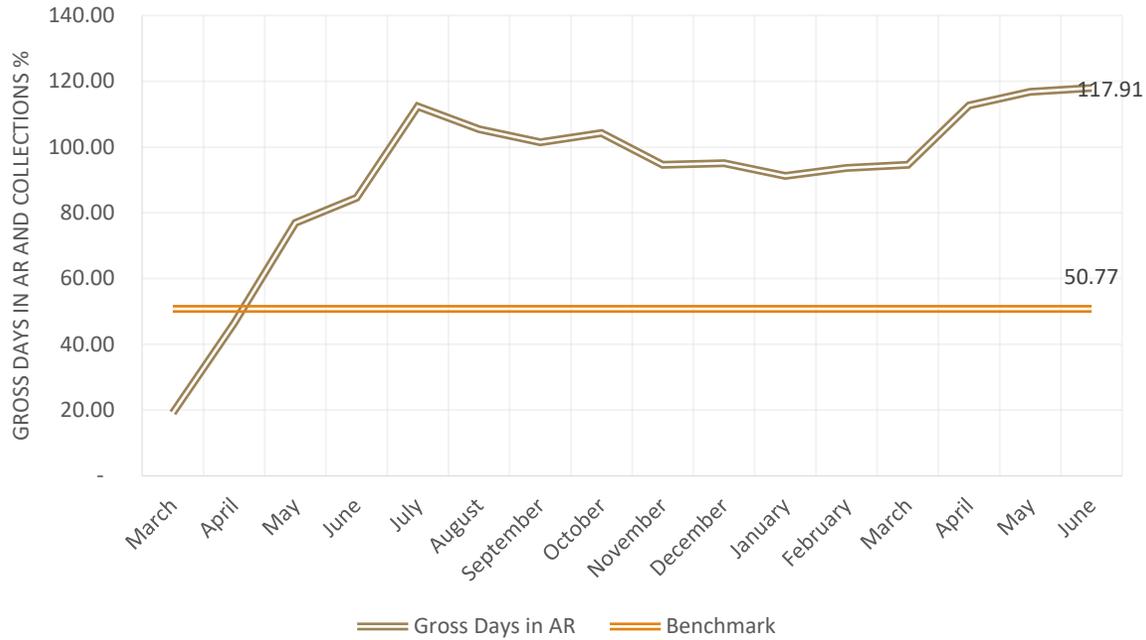


## Days Cash on Hand

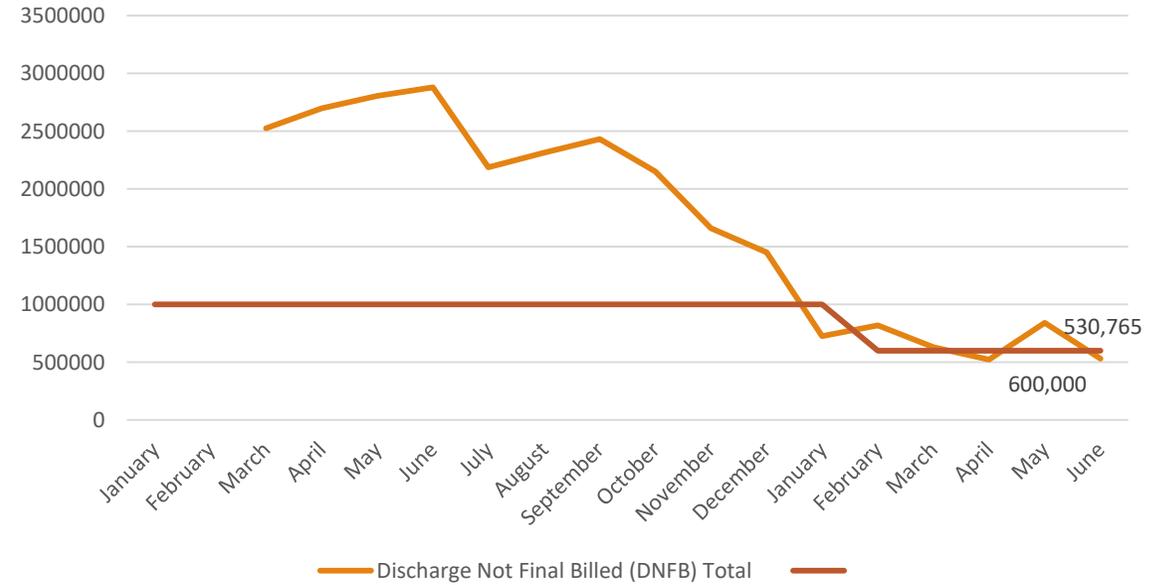


# Revenue Cycle Update

## GROSS DAYS IN AR - MEDITECH ONLY



## Discharged Not Final Bill \$ (DNFB)



# Medical Staff Report

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# CEO Report

**Quality/Safety:** by constantly holding ourselves to a higher standard.

**Integrity:** through honesty and respect.

**Compassion:** by providing a nurturing and caring environment

**Stewardship:** by utilizing our resources to their highest and best purpose.

**Teamwork:** by working together in a culture that promotes excellence.

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Jennifer Reed

July 23, 2024



# CEO

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## ➤ Follow Up

- Commerce Grant – Pick a couple of dates for a communication work session.
- Rural Resources update – Ugh
- MIH Update - position posted. Looking at structure and optimizing revenue opportunities while delivering the care of the model.
- 340b workgroup kicked off, writing charter.

## ➤ Coming Up

- New retirement plan coming. Will save employees money. Formed a retirement committee as recommended. Note to staff will be followed up by a letter from HR, and then a letter from Nationwide.



# Patients – Experience Score 65.1 (Down 1.6%)

NET PROMOTER SCORE

65.1 n-size: 558



## Promoter

- Courtesy/Respect
- Recognition
- Presence
- Doctor
- Nurse/Nurse Aide

## Passive

- Communication
- Administrative Staff
- Advanced Practice Providers
- Courtesy/Respect
- Doctor

## Detractor

- Doctor
- Doctor-Presence
- Doctor-Courtesy/Respect
- Technicians and Technologists-Courtesy/Respect
- Administrative Staff



# Master Facility Plan

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- Finance - Infrastructure
  - ❖ Architect Selected
  - ❖ Communications Plan – Schedule work session for August, plan complete by 11/30/24
  - ❖ Draft Building Committee Charter
  - ❖ Timeline - very tentative at this point, but goal is to break ground by late spring.



# CEO

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## ➤ Need to Know

- Community Relations and Outreach:
  - ❖ Rural Collaborative Annual Report
  - ❖ Time to revisit Mammo needs. Various avenues to explore.
- Payer Updates:
  - ❖ WellCare - Still awaiting payment
  - ❖ Aetna - They have now submitted an amended amendment that covers us should they introduce more products. They will have to negotiate.
  - ❖ Premera – No more news



# Strategic Plan Update

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## ➤ People

- Unique employees involved in committees has increased by 10% - On Target
- Ferry County Health is employer of choice - Stakeholders have been identified. Next criteria to be established.
- Intranet, first phase to be complete (9/30/24) - On Target
- AIDET training - Behind. Training documents have been created and introduced to managers
- Orientation 2.0 (60% complete)
- Town Halls established (Qtrly has been revised to Semi-annually, first complete)
- Manager Meetings have been implemented and are occurring monthly



# Strategic Plan Update

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## ➤ Patients

- AIDET is lagging behind, but has been introduced to managers
- Patient Panel project complete
- Wait time benchmark at 26 days (Joint Commission) with goal to beat by 50%
  - ❖ Our current wait time is 4-15 days depending on provider.
- CHNA involvement grows - I would like to introduce the idea of writing our own.
- MIH pilot has been completed, operational plan written, and program has been implemented.

## ➤ Infrastructure

- New Product Committee update - We have processed 2/3 applications
- Master Planning



