



**BOARD OF COMMISSIONERS' MEETING**

July 26, 2022, 10:30 a.m., in the HUB Conference Room & Zoom  
<https://zoom.us/j/92472952116?pwd=TURCZUg5dGVyUGRKNTI0YmhOczg1dz09>  
 Meeting ID: 924 7295 2116  
 Passcode: 260559  
 One tap mobile  
 +12532158782,,92472952116# US (Tacoma)  
 +13462487799,,92472952116# US (Houston)  
 Mission Statement

*“To strengthen the health and well-being of our community through partnership and trust.”*

**AGENDA**

	Page(s)		
Call to Order		Nancy Giddings	
Quorum Established		Nancy Giddings	
Review, Amend, Accept Agenda		Nancy Giddings	
Introduction of Board, District Employees and Guests		Nancy Giddings	
<i>Items listed under the consent agenda are considered routine board matters and will be approved by a single motion of the Board without separate discussion. If separate discussion is desired, that item will be removed from the consent agenda and placed on the regular business agenda.</i>			
Approval of Consent Agenda	ACTION	Nancy Giddings	3-6
<ul style="list-style-type: none"> <li>• Minutes 6/30/22 Board Meeting</li> <li>• Approval of Warrants</li> <li>• Financial Write-Off Report</li> <li>• Resolution 2022#7 Surplus Small Equipment</li> </ul>			
Correspondence		Nancy Giddings	
Public Comments		Nancy Giddings	
EHR Report		Adam Volluz	
Compliance Report		Spencer Hargett	
Quality Improvement		Cindy Chase	
COO/HR Report		Debbie DeCorde	7
CNO Report		Mike Martinoli	8
Medical Staff Report		Dr. Garcia	
Safety Report		Debbie DeCorde	
CEO/CFO Report		Jennifer Reed	9-10
Financial Report		Jennifer Reed	11-19

Old Business

- Board QI Project
- Facility Update/Master Plan
- Health Foundation
- Strategic Planning
- Pharmacy
- Airport update
- Safety Project

Nancy Giddings

Board Representative Reports

- Finance
- Quality Improvement
- Compliance/Risk Management
- Medical Staff
- Credentialing
- EMS

Ron Bacon/Sarah Krausse  
Jody Jannot/DiAnne Lundgren  
Ron Bacon/Sarah Krausse  
Nancy Giddings/DiAnne Lundgren  
DiAnne Lundgren/Nancy Giddings  
Nancy Giddings

New Business

Nancy Giddings

Executive Session

Executive Session – RCW 42.30.110(1)(g)

Nancy Giddings

Open Session

Nancy Giddings

Adjournment

Nancy Giddings

**Board meetings are usually the fourth Tuesday of each month at 10:30 a.m. unless otherwise posted.  
The Public is encouraged to attend; Handicap access is available.**

**Next regularly scheduled meeting is August 23, 2022 @ 1:00 p.m. at the Curlew Civic Center**



## Ferry County Health

### BOARD OF COMMISSIONERS' MEETING

June 30, 2022

**CALL TO ORDER:** Board Chair Nancy Giddings called the meeting of the Board of Commissioners to order at 10:32 a.m. on June 30, 2022, in the HUB conference room at Ferry County Health and via zoom. Commissioners in attendance were Nancy Giddings, Ronald Bacon, Sarah Krausse, DiAnne Lundgren and Jody Jannot. Jennifer Reed, CEO/CFO; Julia Santana Clinic Manager, James Davidson, IT Manager, Mike Martinoli, CNO; Spencer Hargett, Compliance Officer; Debbie DeCorde, COO; Adam Volluz, Informaticist; Julie Twamley, ALF Manager and Lacy Sharbono, Executive Assistant were present.

**GUESTS:** None

**QUORUM ESTABLISHED:** A quorum was present.

**REVIEW, AMEND, ACCEPT AGENDA:** A motion was made by Lundgren and seconded by Jannot to approve the agenda as written. The motion passed unanimously.

**APPROVAL OF CONSENT AGENDA:** A motion was made by Lundgren and seconded by Jannot to accept the consent agenda. The motion passed unanimously.

**CORRESPONDENCE:** Giddings read two thank you notes.

**PUBLIC COMMENTS:** None

**EHR REPORT:** Volluz gave an update Meditech implementation.

**COMPLIANCE REPORT:** Hargett reviewed his compliance work plan updates.

**QI REPORT:** Giddings read Chase's report.

**COO/HR REPORT:** DeCorde reviewed her report.

**CNO REPORT:** Martinoli reviewed his report.

**Giddings called for a break at 12:10 p.m. Open session continued at 12:35 p.m.**

**CLINIC REPORT:** Santana reviewed her report and proposed the new walk-in schedule.

**ALF SURVEY:** Twamley discussed survey updates.

**MEDICAL STAFF REPORT:** Dr. Garcia gave updates on the Hospital.

**CEO & CFO REPORT:** Reed reviewed her report. She also gave an update on the airport lighting project. The County is \$60,000.00 short on funds to complete the runway lights.

*Board of Commissioners  
36 Klondike Rd, Republic, WA 99166  
P. (509) 775-8242 F. (509) 775-3866*





Asset Disposal Sheet (Quarterly Report)  
 Disposal of Surplus Property other than Real Estate (Policy 25.01.001 - Exhibit A)  
 For 3rd Quarter, 2022

DATE OF ACQUISITION	DESCRIPTION (Model/Serial #/ Quantity/Current Location)	REASON FOR DISPOSAL	DISPOSITION PROCESS		DISPOSAL TIMELINE		COMMENTS
Unknown	2 monitors 07296022 & 04174015	old/replaced	dump		asap		
Unknown	235348	outdated	dump		asap		
Unknown	2 dyna maps 211196	broken	dump		asap		
Unknown	Blood pressure monitor 235344	broken	dump		asap		
Unknown	Blood pressure monitor 235346	broken	dump		asap		
Unknown	5 wall BP cuffs	broken	dump		asap		
Unknown	2 ENT Holders	broken	dump		asap		
Unknown	2 Welch Allyn monitors	broken	dump		asap		
Unknown	Freezer	broken	dump		asap		
Unknown	1 beside table	broken	dump		asap		
Unknown	1 sm rolling file cabinet	broken	dump		asap		

APPROVED BY:

Facilities Mgr \_\_\_\_\_ Date: \_\_\_\_\_

CFO \_\_\_\_\_ Date: \_\_\_\_\_

CEO \_\_\_\_\_ Date: \_\_\_\_\_

BOD \_\_\_\_\_ Date: \_\_\_\_\_

Resolution 2022 #7  
 Date Approved by BOC: 7/26/22



To: Ferry County Public Hospital District #1 Board of Commissioners

Meeting Date: July 26, 2022

From: Debbie DeCorde

Subject: COO Report

As of July 20, 2022

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"> <li>• BBQs have been well received and have been scheduled for the remainder of our anticipated outdoor-friendly weather. Inclement weather gatherings are in the planning stages. Leadership enjoys the opportunity to serve Ferry County Health employees.</li> <li>• Employee statistics for the month of June include four new hires, (with no internal transfers) and three exits. One of the departures was due to retirement and two were voluntary. Our total headcount is 161 as of June 30, 2022.</li> <li>• The new Facility Manager role has been filled internally by Adam Volluz, effective July 24<sup>th</sup>. Mr. Volluz will gradually transition into this role while backfilling and subsequently training the successful candidate into the Informatics position which he is vacating.</li> <li>• We recently experienced a surge in COVID+ employees, with an anticipated "all clear" date of August 2<sup>nd</sup>, anticipating no additional COVID+ result sets from employees that are within the incubation period. All impacted individuals (high risk exposures) have been notified and were set up on a testing schedule according to their exposure details.</li> </ul>
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> <li>• Shadowing continues across the organization. Most recently, I have been at the hospital front desk and the drug store. Thematic feedback continues including passion for their positions and coworkers. Retention is important and is key to the ongoing quality at Ferry County Health.</li> <li>• Monthly managerial training started last week. First meeting reviewed org chart and employee relations.</li> </ul>
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> <li>• Patient satisfaction has historically been reflected by favorable feedback when animals are a more active presence within the organization. Patients, residents, providers and employees may notice increased participation of visiting/pre-approved pets and potentially some goat-mowing service.</li> </ul>
Financial	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> <li>• In addition to the ongoing benefits review, compensation analysis has been initiated. Our desire is to pay competitive wages with a robust, creative/unique and satisfying benefits package. Airlift Northwest is one of the potential additions being considered as well as employee discounts with partnering establishments.</li> </ul>
Growth	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p> <ul style="list-style-type: none"> <li>• Provider Numbers for June – Total number of patients seen was 847; 7 Providers average 12 patients daily. This has been a steady number April, May and June. 43 nurse-only visits and 69 walk-ins.</li> <li>• Spacelabs GO EKG machine arrived and training is scheduled for July 28<sup>th</sup>. The first PFT patient was seen and a long list awaits the providers. HeartFailer Telehealth Clinic will be presenting specialized equipment for provider on-site evaluation.</li> </ul>



**TO:** Ferry County Public Hospital District #1 Board of Commissioners    **MEETING DATE:** July 28th, 2022  
**FROM:** Mike Martinoli, Chief Nursing Officer    **SUBJECT:** Nursing Department Report

**As of, July 21<sup>st</sup> 2022**

<b>People</b>	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District’s patient and resident needs.</p> <ul style="list-style-type: none"> <li>Productivity has remained high on the unit this month, as staff continue to assist each other with shift coverage needs during times of unexpected reduced staffing. Teresa, Dawn, and Mike continue to support the floor staffing as needed depending on census acuity.</li> <li>Our department will begin documenting all compliments, kudos, and safety catches via Lattice program so that positive feedback from co-workers and patients will be included during annual employee reviews. This will be a great method to celebrate the positives at each year end.</li> </ul>
<b>Quality</b>	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> <li>Mike has transitioned to QI Director and plans to focus on a community messaging campaign regarding how to properly report clinical concerns/complaints to our District.</li> <li>Katy RN has now returned to a full-time Employee Health and Infection Prevention role. She continues to notify and consult with community members who test positive for covid via phone.</li> </ul>
<b>Service</b>	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> <li>Christa NAC is maintaining a consistent activity calendar for our LTC and Swing Bed population. All residents are enjoying the daily garden activities, multiple staff and community members have donated pretty flowers and vegetables for planting this season.</li> <li>Wendy RN is leading the night time NAC class, and we have 3 students total in the current program. Our team is finalizing details for the organization of a day time class to begin in the fall season.</li> </ul>
<b>Financial</b>	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> <li>The CAPR respirators have arrived and were purchased via CARES funding. These devices will assist with airborne infection control, as well as protection from smoke if employees need to utilize them for future fire seasons. Mike will perform a demo at the Board meeting.</li> </ul>
<b>Growth</b>	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p> <ul style="list-style-type: none"> <li>Growth of NAC skills is a priority for our department this year. They will be offered the chance to obtain an online dementia certification from the Alzheimer's Association.</li> <li>Airlift Northwest Air Transport Rotor is now available 24/7 from their Davenport base. LifeFlight Transport now offers ‘bedside sign up’ for membership in the ED. This means patients can now sign up for membership in our ED for both agencies and have their trip covered.</li> </ul>





TO: Ferry County Public Hospital District #1 Board of Commissioners  
 FROM: Jennifer Reed  
 Subject: CEO/CFO Report

MEETING DATE: July 26, 2022

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"> <li>• Hired an Executive Assistant, woo hoo! She'll start the first part of August. Local person, Teena Price, we are happy to have her.</li> <li>• Adam Volluz was offered the Facilities Manager position and he has accepted. I look forward to watching Adam tackle his first priorities, which are the grounds, survey readiness, safety, and the facility master plan.</li> <li>• Want to introduce and get approval for a retention incentive for employees. See Financial. Staffing continues to be a struggle, both locally, statewide, and nationally and we want to be sure we are actively working on staff retention and satisfaction.</li> <li>• Staff seem to like the BBQ's so we will continue them through the summer and then do something quarterly when the weather changes.</li> <li>• We are losing Laura Karg, Clinical Social Worker, who has made the decision to return to Florida to be near family. She will remain until October and help with recruitment and replacement.</li> <li>• Dr. W's H-1B visa has been held up and it looks like we'll have to push his start date back. The ED providers are working together to fill the holes. Kudos to them for stepping up!</li> </ul>
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> <li>• We had a quote to start surveying drugstore customers, but the quote seems quite high to me so I am investigating SurveyVitals, under contract with the Collaborative.</li> <li>• Starting to think about QI projects for next year. The amount of green on the dashboard makes me think we may need some more stretch goals.</li> <li>• Working on workflow for the QMM and how events get tracked, followed up and closed.</li> <li>• Feasibility study regarding community paramedicine is being conducted through Healthy Ferry County Coalition at this time. Due at the beginning of February, and will include the projections for the district owning the service. Met with Phillip and he is worried that if it is a volunteer program, it will further jeopardize his team.</li> <li>• We will be participating with all Washington hospitals, through WSHA, in a commitment to participate in the CARE for Patients &amp; Staff Initiative.</li> <li>• The team has achieved a 90% compliance with policies. Way to go team! When I get finished with my part of the project, we will have a tracking so it doesn't get behind again.</li> <li>• Spencer put together a Taser policy and procedure, and we sent it to the Collaborative attorney. He has reservations, for sure, and is doing some more investigation about staff and tasers, and the liability/risk of that. More to come.</li> </ul>

## Service

To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.

- Airport. We have pledged the \$60,000 to the county to cover the gap for the airport project. I met with Nathan and Ron and conveyed our commitment and also made sure they knew that it was an expectation that the county would cover any additional shortfalls that arise and that they will get the project done.
- In talks, looking for the additional money to buy and install the weather station. Ongoing.

## Financial

To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.

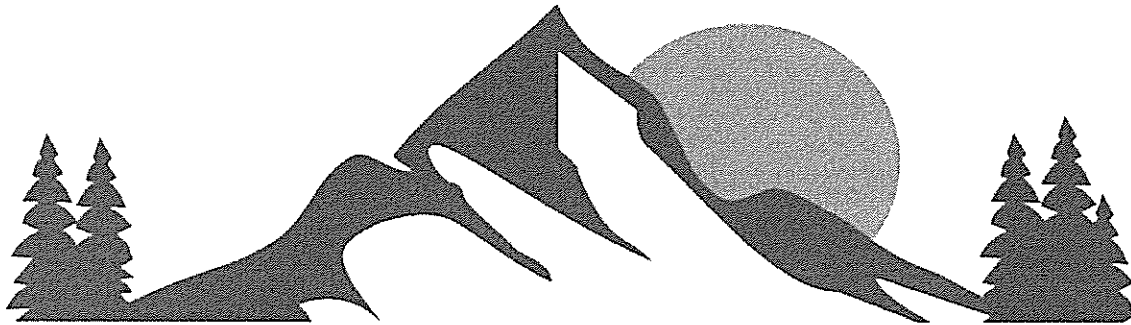
- Another good month. We are currently \$600k better than budget for the year to date. Revenue is up 11% and expenses only 7%.
- CARES dollars to spend. Verified with DZA that our entire project is valid use of CARES dollars. Current estimates of the project are \$500,000. Looking at tiny house again, and inquiring whether the airport dollars could be classified that way. Haven't heard back on that one. I am also investigating an O2 generating machine that would be VERY handy in an emergency situation. Last I knew these were approx. \$120k but am getting current information. Would like to have a vote on some retention incentives as mentioned under people. Total cost approx. \$95,000 and would be authorized expenditure of the ARP dollars.
- Would like us to consider joining the Collaborative Enterprise LLC. There will be a nominal investment of \$2,000 to become a partner. If desired, Elya would be happy to present the opportunity at our next board meeting.
- ACO. After looking at the numbers, and ours in particular, I just don't feel like I can recommend participation at this time. Although it is the right thing to do for our patients, and it does save CMS money, you have to have a real buy-in of at least a few of the primary care providers and I think we'd be asking a lot of them this year. I will stay on top of it but I haven't had the time to really evaluate the opportunity costs, lost revenues, and our anticipated return. Might be a good project to prime and ready the providers for a 2024 start.
- Our Cascade Care plan has been finalized for start date of January 1, 2023. This means that we will be compliant with HCA requirements to have at least one contract.
- We are working through the one and only Medicare Advantage plan that is coming to the county. More to come on that but we are at a pretty good reimbursement rate of 5% over our Medicare rate.

## Growth

To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.

- Budget calendar coming next month. I will present a recommended target for approval.
- Working with Collaborative to get pricing on a 340b assessment to identify opportunities to increase revenues. Should have contractor identified and assessment complete by August.
- Curlew clinic. Decision deadline is looming. I have to verify whether we will be able to keep our old rate or will be capped already at the new rate. More to come but maybe a discussion is in order.
- Tele-pharmacy discussions have sort of been moved to back burner. Our after hours pharmacy doesn't have capacity. Working with Rob & Patty on ideas for recruiting.

Ferry County Public Hospital District #1 Financial Statements  
Month Ending June 30, 2022



Ferry County Health

Ferry County Public Hospital District No. 1  
 doing business as  
 Ferry County Memorial Hospital

Combined Income Statement: Hospital, Klondike Hills and Republic Drug Store

Year to Date June 30, 2022

	Q1	May	June	Q2	% of Gross Rev	YTD	% of Gross Rev
Operating revenue:							
Gross patient service revenue	6,649,669	2,344,092	2,379,223	7,111,639	89%	13,761,308	89%
Drug Store gross revenue	816,849	298,339	303,192	889,677	11%	1,706,527	11%
Contractual allowances and provisions for uncollectible accounts	(2,519,618)	(855,874)	(778,544)	(2,599,825)	-29%	(5,119,443)	-33%
Patient service revenue - (Net contractual allowances)	4,946,901	1,905,656	1,903,871	5,520,591	71%	10,467,491	68%
Bad debt expense	40,406	25,264	20,556	55,386	1%	95,792	1%
Other operating revenue	136,155	39,703	86,812	192,753	3%	328,908	2%
<b>Total operating revenue</b>	<b>\$ 5,123,462</b>	<b>1,970,623</b>	<b>2,011,238</b>	<b>5,768,730</b>	<b>75%</b>	<b>10,892,192</b>	<b>70%</b>
Operating expenses:							
Salaries and wages	2,126,184	751,141	738,923	2,189,714	28%	4,315,897	28%
Employee benefits	541,860	175,126	180,136	520,074	7%	1,061,933	7%
Professional fees	484,612	222,593	128,513	459,755	5%	944,367	6%
Supplies	363,629	124,342	76,061	285,578	3%	649,208	4%
Purchased services - Utilities	90,828	23,563	18,791	72,141	1%	162,969	1%
Purchased services - Other	359,625	191,520	115,940	389,756	4%	749,381	5%
Pharmacy Drugs	426,721	173,911	154,993	518,611	6%	945,331	6%
Drug Store Retail	32,661	6,371	4,293	23,253	0%	55,914	0%
Insurance	33,495	4,445	11,533	26,661	0%	60,156	0%
Other	138,903	43,637	37,816	112,681	1%	251,584	2%
Rent	66,930	20,346	19,346	59,518	1%	126,448	1%
Amortization	10,989	3,663	3,663	10,989	0%	21,977	0%
Depreciation	221,379	74,522	77,029	225,788	3%	447,167	3%
<b>Total operating expenses</b>	<b>\$ 4,897,815</b>	<b>\$ 1,815,180</b>	<b>\$ 1,567,038</b>	<b>\$ 4,894,517</b>	<b>66%</b>	<b>9,792,332</b>	<b>63%</b>
Gain (loss) from operations	225,647	155,443	444,200	874,213	19%	1,099,860	7%
Nonoperating revenues (expenses):							
Property taxes	89,272	29,719	42,489	110,771	2%	200,043	1%
Interest earnings	1,669	2,355	1,881	5,569	0%	7,238	0%
Interest expense	(13,122)	(4,140)	(4,043)	(12,596)	0%	(25,718)	0%
Grants and donations	6,542	-	-	407	0%	6,949	0%
Other	73,712	24,169	34,883	83,420	1%	157,133	1%
<b>Total nonoperating revenues (expenses) - Net</b>	<b>\$ 158,073</b>	<b>\$ 52,103</b>	<b>\$ 75,210</b>	<b>\$ 187,571</b>	<b>3%</b>	<b>\$ 345,644</b>	<b>2%</b>
<b>Increase (decrease) in net position</b>	<b>\$ 383,720</b>	<b>\$ 207,545</b>	<b>\$ 519,411</b>	<b>\$ 1,061,784</b>	<b>19%</b>	<b>\$ 1,445,504</b>	<b>9%</b>

Ferry County Public Hospital District No. 1  
 doing business as  
 Ferry County Memorial Hospital

Republic Drug Store Income Statement  
 Year to Date June 30, 2022

	Q1	May	June	Q2	% of Total Rev	YTD	
<b>Operating revenue:</b>							
Pharmacy revenue - (Allowances)	748,025	269,647	273,159	802,612	90%	1,550,637	
Retail Revenue	68,824	28,691	30,032	87,066	10%	155,890	
<b>Total operating revenue</b>	<b>\$ 816,849</b>	<b>\$ 298,339</b>	<b>\$ 303,192</b>	<b>\$ 889,677</b>	<b>100%</b>	<b>\$ 1,706,527</b>	
<b>Operating expenses:</b>							
Salaries and wages	76,714	31,421	30,593	85,116	10%	161,830	
Employee benefits	26,911	7,276	8,381	20,660	3%	47,570	
Utilities	5,025	726	433	5,054	0%	10,079	
Pharmacy Drugs	426,721	173,911	154,993	518,611	51%	945,331	
Retail	32,661	6,371	4,293	23,253	1%	55,914	
Supplies	2,546	3,421	485	4,469	0%	7,015	
Purchased services- Other	6,197	2,081	2,325	6,571	1%	12,768	
Taxes and Licences	9,286	3,790	3,938	11,423	1%	20,709	
Advertising	459	-	373	373	0%	832	
Professional Fees	53,763	23,797	14,047	52,172	5%	105,935	
Other	6,649	1,394	212	5,534	0%	12,183	
Amortization	10,989	3,663	3,663	10,989	1%	21,977	
Depreciation	3,751	1,250	1,250	3,751	0%	7,503	
<b>Total operating expenses</b>	<b>\$ 661,672</b>	<b>\$ 259,101</b>	<b>\$ 224,986</b>	<b>\$ 747,975</b>	<b>74%</b>	<b>\$ 1,409,646</b>	
<b>Gain (loss) from operations</b>	<b>155,178</b>	<b>39,238</b>	<b>78,205</b>	<b>141,703</b>	<b>26%</b>	<b>296,881</b>	
<b>Nonoperating revenues (expenses):</b>							
Grants and Donations	(407)	-	-	407	0%	-	
Interest Expense	(3,523)	(1,093)	(1,062)	(3,456)	0%	(6,980)	
Interest earnings	-	-	-	-	0%	-	
<b>Total nonoperating revenues (expenses) - Net</b>	<b>\$ (3,931)</b>	<b>\$ (1,093)</b>	<b>\$ (1,062)</b>	<b>\$ (3,049)</b>	<b>0%</b>	<b>\$ (6,980)</b>	
<b>Increase (decrease) in net position</b>	<b>\$ 151,247</b>	<b>\$ 38,145</b>	<b>\$ 77,143</b>	<b>\$ 138,654</b>	<b>25%</b>	<b>\$ 289,901</b>	<b>17%</b>

# Ferry County Public Hospital District No. 1

doing business as

## Ferry County Memorial Hospital

Balance Sheet (Combined Statement of Net Position: Hospital, Klondike Hills and Republic Drug Store)  
Year to Date June 30, 2022

<i>Assets</i>	YTD Balances May	YTD Balances June
Current assets:		
Cash and cash equivalents	\$ 8,202,175	\$ 8,060,338
Receivables:		
Gross AR	4,671,689	4,565,408
Contractual allowance	(1,727,359)	(1,573,532)
Patient AR - Net	3,179,339	3,175,275
Taxes	136,062	131,926
Estimated third-party payor settlements	-	-
Other	179,437	149,519
Inventories	480,962	479,751
Prepaid expenses	129,349	104,497
<b>Total current assets</b>	<b>\$ 12,307,324</b>	<b>\$ 12,101,304</b>
Noncurrent cash and cash equivalents:		
Restricted cash & cash equivalent, USDA reserve	-	-
Internally designated cash and cash equip, funded depreciation	-	-
<b>Total noncurrent assets limited as to use</b>	<b>-</b>	<b>-</b>
Capital assets:		
Nondepreciable capital assets	27,282	27,282
Depreciable capital assets - Net of accumulated depreciation	6,558,727	6,734,789
Construction in Progress	92,248	139,834
<b>Total capital assets</b>	<b>\$ 6,678,257</b>	<b>\$ 6,762,071</b>
<b>TOTAL ASSETS</b>	<b>\$ 18,985,581</b>	<b>\$ 18,863,376</b>

# Ferry County Public Hospital District No. 1

doing business as

## Ferry County Memorial Hospital

Balance Sheet (Combined Statement of Net Position: Hospital, Klondike Hills and Republic Drug Store)  
Year to Date June 30, 2022

<i>Liabilities and Net Position</i>	YTD Balances May	YTD Balances June
<b>Current liabilities:</b>		
Current maturities - Long term debt	\$ 357,893	\$ 306,912
Current maturities - Capital lease obligations	20,259	20,664
Accounts payable	723,727	265,276
Warrants payable	1,539	1,439
Sales Tax Payable	3,790	3,938
Patient trust	500	500
Payroll and related expenses	460,754	527,184
Accrued vacation	418,392	408,265
Unearned tax revenue	207,525	177,878
Accrued interest payable	-	-
CARES ACT FEDERAL FUNDING	892,214	874,701
Estimated third-party payor settlements	51,056	51,056
<b>Total current liabilities</b>	<b>\$ 3,137,649</b>	<b>\$ 2,637,814</b>
<b>Noncurrent liabilities:</b>		
Long term debt	2,132,946	2,132,946
Capital lease obligations - Less current portion	32,849	30,903
<b>Total noncurrent liabilities</b>	<b>2,165,795</b>	<b>2,163,849</b>
<b>Total liabilities</b>	<b>\$ 5,303,445</b>	<b>\$ 4,801,663</b>
<b>Net position:</b>		
Invested in capital assets	4,042,062	4,270,646
Restricted expendables	-	-
Unrestricted	9,640,074	9,791,067
<b>Total net position</b>	<b>13,682,136</b>	<b>14,061,713</b>
<b>TOTAL LIABILITIES AND NET POSITION</b>	<b>\$ 18,985,581</b>	<b>\$ 18,863,376</b>

**FINANCE DASHBOARD**  
**Ferry County Public Hospital District #1**  
**June 30, 2022**

Stats	Current Month			Prior Year
	Current Total	Target		
1 Acute Care Patient Days	17	16	16	16
2 Skilled Swing Bed Patient Days	89	38	38	107
3 Non-Skilled Long Term Care Patient Days	285	362	362	209
4 Observation/Short Stay Hours	142	197	197	211
5 Admissions	7	6	6	4
6 Average Length of Stay (ALOS)	2.89	4.00	4.00	2.70
7 Outpatient # Visits	1016	832	832	863
8 ED # Visits	171	143	143	124
9 Emergency Admit to Inpatient	2.92%	2.80%	2.80%	2.00%
10 Procedures/Treatment #Patients	37	20	20	13
11 Republic Clinic #Visits	850	877	877	669
12 Rehab Treatments	888	863	863	1063
13 Imaging Visits	456	350	350	369
14 Lab # Billable Tests	2520	2268	2268	2309

**Profitability**

14 Revenue Deductions % of Gross Revenue	29%	30%	30%	37%
15 Salaries % Gross Patient Revenue	28%	45%	45%	33%
16 Benefits % of Salary Expense	24%	26%	26%	31%
17 Bad Debt % Gross Patient Revenue	0.86%	1.78%	1.78%	2.30%
18 Charity % Gross Patient Revenue	1.50%	1%	1%	0.27%
19 Total Salary Expense	\$ 738,923	\$ 600,000	\$ 600,000	\$ 599,825

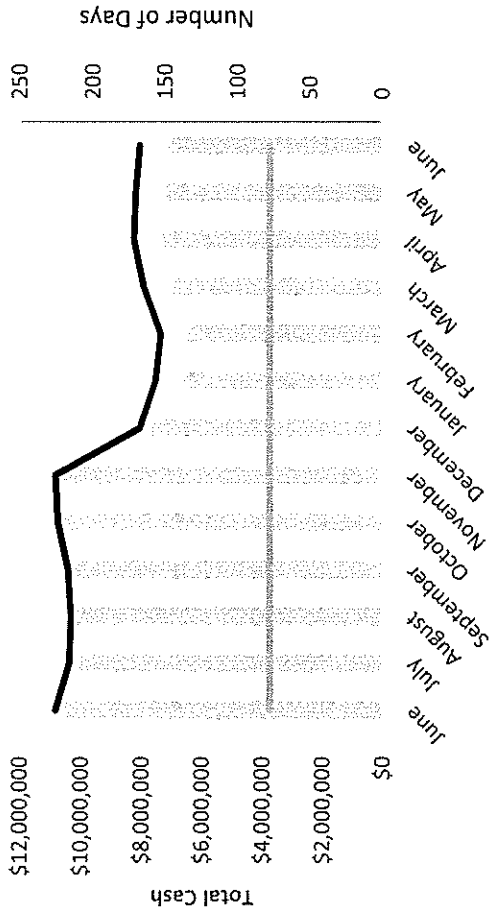
**Key**

- Meets or exceeds budget/target
- Does not meet budget/target expectations by 5% or less
- Does not meet budget/target expectations by greater than 5%

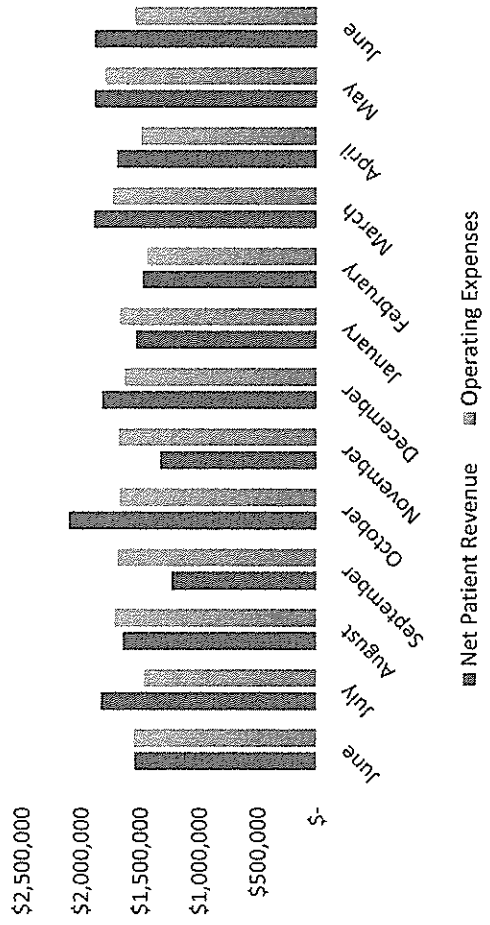


# 2022 Financial

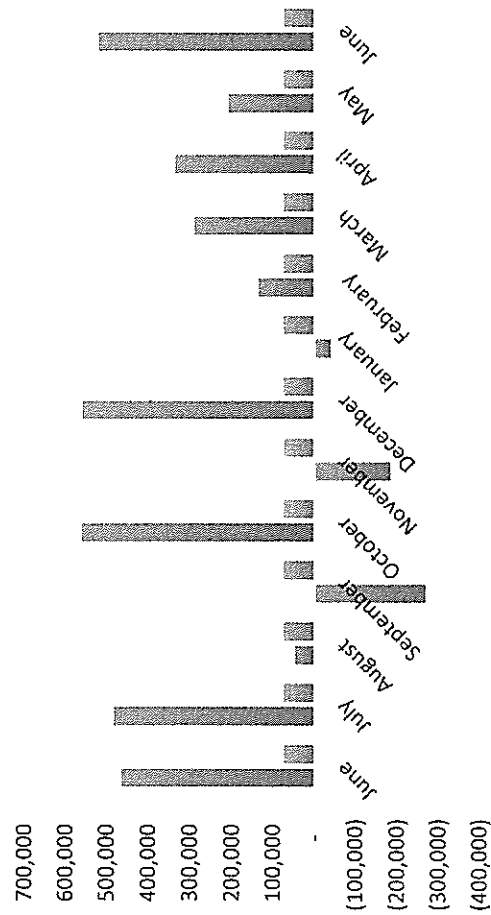
Days Cash on Hand



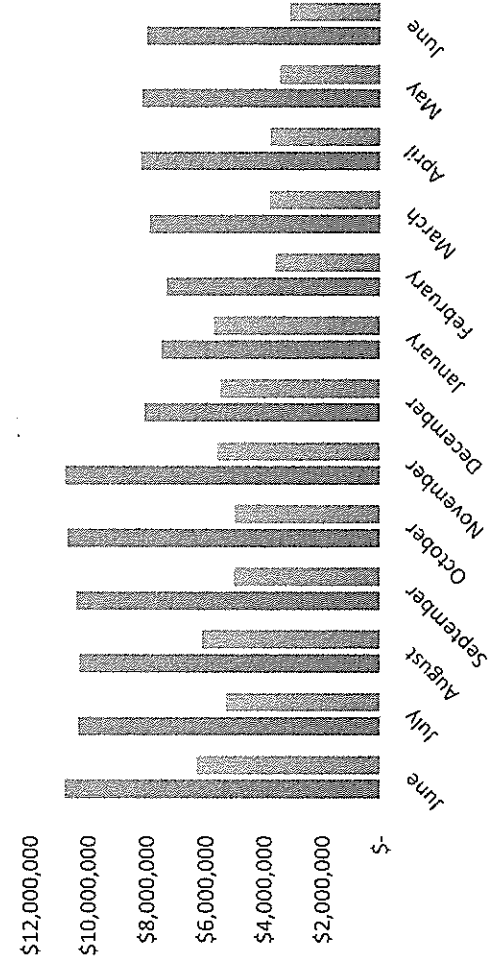
Net Patient Revenue vs Operating Expense



Net Profit/(Loss)



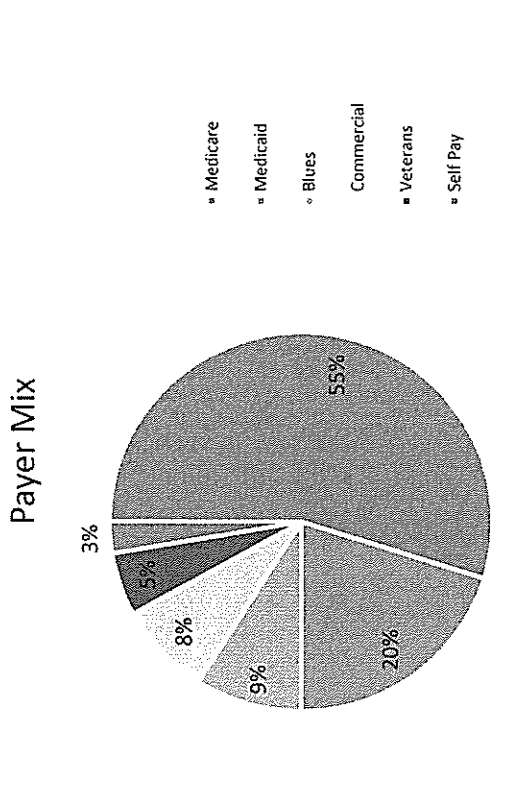
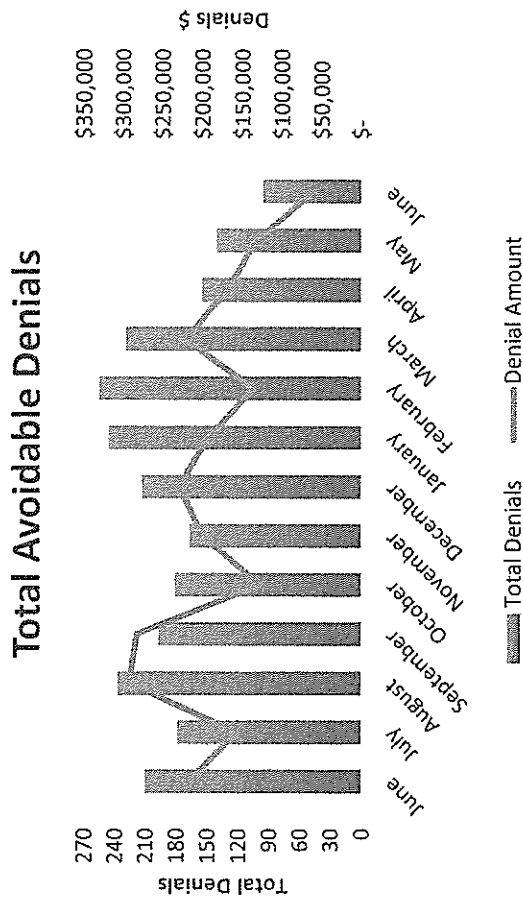
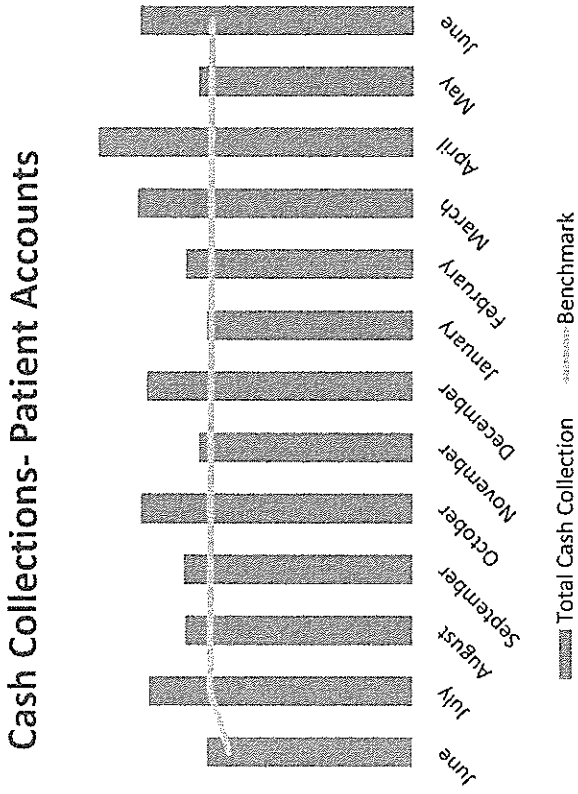
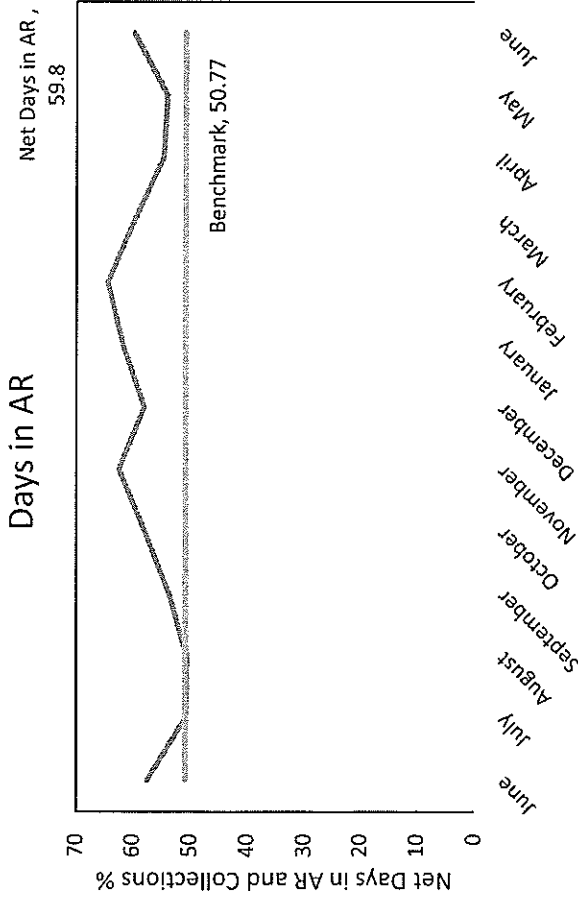
Cash vs Current Payables



Net Profit/(Loss) Benchmark

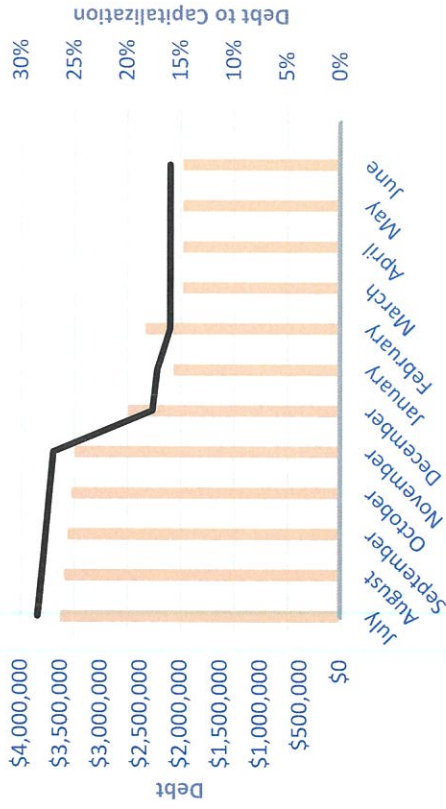
Cash Current Payables

# 2022 Revenue Cycle

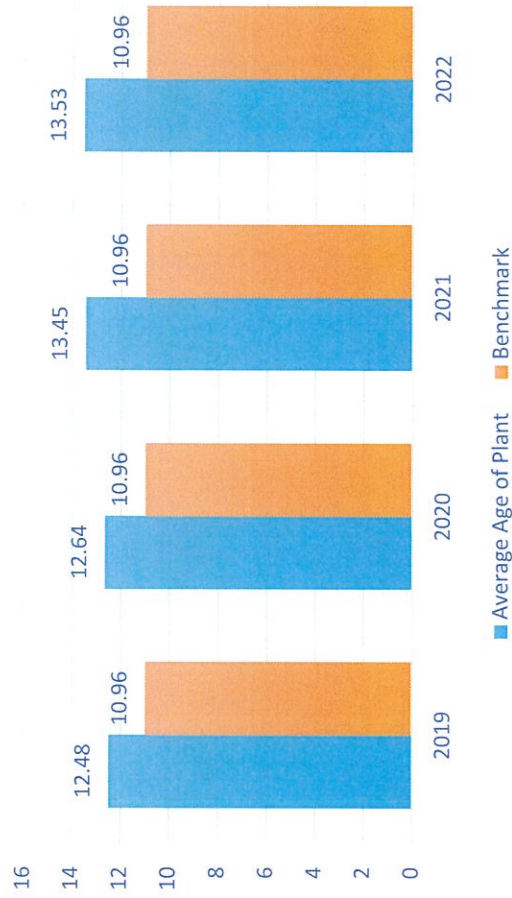


# 2022 Liquidity

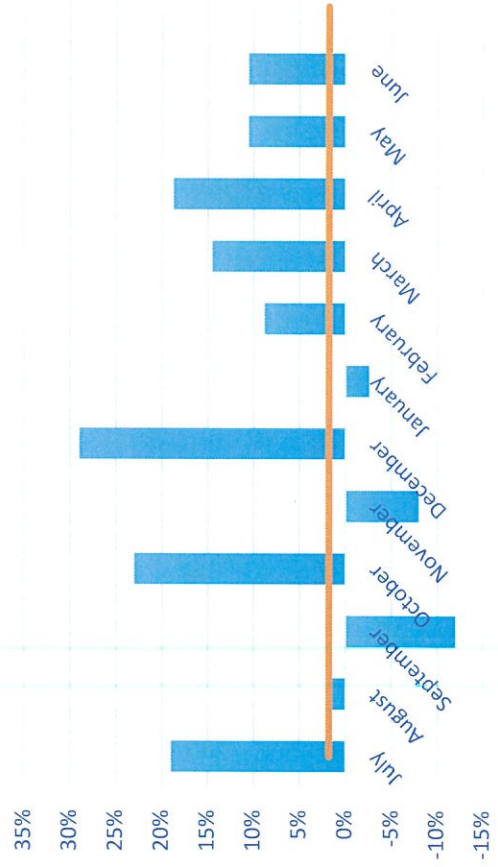
### Debt to Capitalization



### Average Age of Plant



### Total Margin



### Labor as Percent of Operating Revenue

