



**BOARD OF COMMISSIONERS' MEETING**

October 25, 2022 @ 1030AM HUB CONFERENCE ROOM  
<https://zoom.us/j/92472952116?pwd=TURCZUg5dGVyUGRKNTI0YmhOc2g1dz09>  
 Meeting ID: 924 7295 2116  
 Passcode: 260559  
 One tap mobile  
 +12532158782,,92472952116# US (Tacoma)  
 +13462487799,,92472952116# US (Houston)  
 Mission Statement

*“To strengthen the health and well-being of our community through partnership and trust.”*

**AGENDA**

		Page(s)
Call to Order	Nancy Giddings	
Quorum Established	Nancy Giddings	
Review, Amend, Accept Agenda	Nancy Giddings	
Introduction of Board, District Employees and Guests	Nancy Giddings	
<i>Items listed under the consent agenda are considered routine board matters and will be approved by a single motion of the Board without separate discussion. If separate discussion is desired, that item will be removed from the consent agenda and placed on the regular business agenda.</i>		
Approval of Consent Agenda	ACTION	Nancy Giddings 3-6
<ul style="list-style-type: none"> <li>• Minutes 10/7/22 Board Meeting</li> <li>• Approval of Warrants</li> <li>• Financial Write-Off Report</li> <li>• Resolution 2022 #12 Surplus</li> </ul>		
Correspondence	Nancy Giddings	
Public Comments	Nancy Giddings	
Allevant- Dr. Mark Lindsay	Mike Martinoli	
EHR Update-Meditech/ Stacy Peterson/Gloria Gomez	Meditech/Karen Quinnell	
Safety	Adam Volluz	
Compliance Report	Spencer Hargett	
CNO Report	Mike Martinoli	7
Quality Improvement	Mike Martinoli	
COO	Debbie DeCorde	8
Medical Staff Report	Richard Garcia, MD	

CEO/CFO Report	Jennifer Reed	9-19
Old Business	Nancy Giddings	
<ul style="list-style-type: none"> <li>• Board QI Project</li> <li>• Facility Update/Master Plan</li> <li>• Health Foundation</li> <li>• Strategic Planning</li> <li>• Pharmacy</li> <li>• Airport update</li> </ul>		
Board Representative Reports		
<ul style="list-style-type: none"> <li>• Finance</li> <li>• Quality Improvement</li> <li>• Compliance/Risk Management</li> <li>• Medical Staff</li> </ul>	Ron Bacon/Sarah Krausse Jody Jannot/DiAnne Lundgren Ron Bacon/Sarah Krausse Nancy Giddings/DiAnne Lundgren	
<ul style="list-style-type: none"> <li>• Credentialing <ol style="list-style-type: none"> <li>1. Request for appointment for active medical staff privileges for Silas Wiefelspuett, MD</li> <li>2. Request for appointment of courtesy medical staff privileges for Georgi Pirumyan,MD</li> </ol> </li> </ul>	DiAnne Lundgren/Nancy Giddings	
<ul style="list-style-type: none"> <li>• EMS</li> </ul>	Nancy Giddings	
New Business	Nancy Giddings	
Open Session	Nancy Giddings	
Adjournment	Nancy Giddings	

**Board meetings are usually the fourth Tuesday of each month at 10:30 a.m. unless otherwise posted.  
The Public is encouraged to attend; Handicap access is available.**

**Budget Hearing Meeting November 2, 2022 @ 10am in the HUB Conference Room**

**Next regularly scheduled meeting is November 22, 2022 @ 10:30 am in the HUB Conference Room**



## Ferry County Health

### BOARD OF COMMISSIONERS' MEETING

October 7, 2022

**CALL TO ORDER:** Board Chair Nancy Giddings called the meeting of the Board of Commissioners to order at 10:30 am, on October 7, 2022 in the HUB Conference Room and via zoom. Commissioners in attendance were Nancy Giddings, Ronald Bacon, Sarah Krausse, DiAnne Lundgren and Jody Jannot. Jennifer Reed, CEO/CFO; Mike Martinoli, CNO; Debbie DeCorde, COO; James Davidson, IT Manager; Adam Volluz, Facilities Manager; Karen Quinnell, Informaticist, and Teena Price, Executive Assistant were present.

**GUESTS:** None

**QUORUM ESTABLISHED:** A quorum was present.

**REVIEW, AMEND, ACCEPT AGENDA:** A motion was made by Lundgren and seconded by Janot to accept the agenda as is, and including of an Executive Session. The motion passed unanimously.

**APPROVAL OF CONSENT AGENDA:** A motion was made by Bacon and seconded by Lundgren to accept the consent agenda. The motion passed unanimously.

**CORRESPONDENCE:** Giddings read correspondence letters from patients.

**PUBLIC COMMENTS:** None

**RURAL COLLABORATIVE PRESENTATION:** Reed presented. A motion was made by Krausse, and seconded by Lundgren to join the Rural Collaborative Enterprise, LLP. The motion passed unanimously and resolution signed.

**EHR REPORT:** Quinnell gave update that build is coming along, but is now post poned. Possible Go Live January 2023.

**COMPLIANCE REPORT:** Spencer was not available. Compliance is moving along, 96% on spreadsheet.

**COO/HR REPORT:** DeCorde reviewed her attached report Gave handout on hires/terms. DeCorde to graph turnovers/pie chart.

**EOC/SAFETY:** Volluz reviewed de-escalation & safety plan.. Need of universal ER- EMERGENCY light.

**CNO REPORT:** Martinoli reviewed his attached report.

**QI REPORT:** Martinoli read QI Report. Presented handouts regarding Allevant.

**MEDICAL STAFF REPORT:** Reed gave Garcia, MD's report.

**CEO & CFO REPORT:** Reed reviewed her attached report.





Asset Disposal Sheet (Quarterly Report)  
 Disposal of Surplus Property other than Real Estate (Policy 25.01.001 - Exhibit A)  
 For 3rd Quarter, 2022

DATE OF ACQUISITION	DESCRIPTION (Model/Serial #/ Quantity/Current Location)	REASON FOR DISPOSAL	DISPOSITION PROCESS		DISPOSAL TIMELINE		COMMENTS
1/1/2005	Pediatric Exam Table Fire Engine	not using		Going to another medical clinic (Arborcrest)	ASAP		
	Cypress Radiology equipment	not using			ASAP		older model, well maintained, originally purchased used

APPROVED BY:

Facilities Mgr \_\_\_\_\_ Date: \_\_\_\_\_

CFO \_\_\_\_\_ Date: \_\_\_\_\_

CEO \_\_\_\_\_ Date: \_\_\_\_\_

BOD \_\_\_\_\_ Date: \_\_\_\_\_

Resolution 2022 #12  
 Date Approved by BOC: 10/25/22

**As of October 19th, 2022**

<b>People</b>	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the district's patient and resident needs.</p> <ul style="list-style-type: none"><li>• Nursing department has 3 full time day RN, 5 full time noc RN, and 4 full time NAC vacancies.</li><li>• The current temporary nurse staff have integrated very well to the team and are providing much support for current staffing.</li><li>• Our department is welcoming Spring RN who accepted the Care Coordinator job! We are very excited to have her skill and support back on the team. She will continue orientation with Mike throughout the winter.</li><li>• Initial care coordination priorities are to strengthen communication with the Swing Bed team, and initiate consistent follow up calls for all patients discharged from Observation, Inpatient, and Skilled Swing Bed care. When patients transfer to higher level of care, our Care Coordinator will call the Spokane team to follow up and give contact information for our Swing Bed program.</li></ul>
<b>Quality</b>	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"><li>• The quarterly QI Committee summary report will be sent to the Board for review as scheduled.</li><li>• A current priority is to increase education and communication with district staff about a just culture of safety, and importance of documenting any adverse events and errors in our safety database. All staff should feel safe reporting errors. The concept of just culture will continue to be explained and lived over the next year. Future training at manager meetings are also planned.</li></ul>
<b>Service</b>	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the district. To identify areas for improvement.</p> <ul style="list-style-type: none"><li>• ED volume for September: 192 patients. An increasing trend of behavioral and mental health crisis patients in the ED is identified. ED Nursing and Provider staff have collaborated closely with our New Alliance crisis support staff to deliver safe and quality care in these moments. Mike will be included in a future multi-disciplinary meeting with Rural Collaborative hospital to discuss increasing preparedness in the ED for future higher volumes of Behavioral Health patients.</li><li>• Our Unit Coordinators and Nurses continue to conduct a follow up ED visit phone call with every patient. Comments are forwarded to Nurse Management for further follow up when needed. This service has even received praise from a community visitor in a recent newspaper opinion article.</li></ul>
<b>Financial</b>	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"><li>• Dawn and Mike continue to cover nurse staffing for day and noc shifts when staff call out due to sudden illnesses. This has saved the cost for per diem agency nurse needs.</li><li>• Teresa RN is displaying a tremendous effort to flex her time and cover open nurse days in her department as recruitment for that unit continues.</li></ul>
<b>Growth</b>	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p> <ul style="list-style-type: none"><li>• Dr. Lindsay with Allevant will conduct a welcome introduction via zoom with the Board today.</li><li>• Local newspaper article will run next week educating the community about new respirators in the ED, an intro the new nasal cannula unit used to stabilize patients, and a pitch about the importance of seeking care early in an illness as we prepare for a busy respiratory illness season.</li></ul>

**To:** Ferry County Public Hospital District #1 Board of Commissioners  
**From:** Debbie DeCorde

**Meeting Date:** October 25, 2022  
**Subject:** COO Report

As of October 25, 2022	
<b>People</b>	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District’s patient and resident needs.</p> <ul style="list-style-type: none"> <li>Employee statistics for the month of September include seven new hires and one internal transfer. We had three exits; one retirement, one involuntary and two resignations. Our total headcount is 165.</li> <li>Graphs are attached to support a discussion of HR metrics including the Net Hire Ratio and Turnover Rate and Reasons.</li> <li>Alzheimer’s Association worked with ALF (Assisted Living Facility) Manager, Julie Twamley, and will conduct the first support group meeting on Oct. 28<sup>th</sup>.</li> </ul>
<b>Quality</b>	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> <li>New Kitchen freezer is fully assembled. We are now waiting on L&amp;I for the permit to hook up the electrical.</li> <li>New hot/cold food cart was ordered for the kitchen. ETA is early December.</li> <li>KPIs, (Key Performance Metrics), are being finalized across Operations, including Republic Drug Store and the Medical Clinic. Focus is on Customer Service and improved patient feedback. The drug store will campaign for return business of customers that may have transferred prescriptions due to unsatisfactory experiences. The Clinic will look at call-backs and other challenges based on most recent feedback.</li> </ul>
<b>Service</b>	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> <li>Employee Engagement survey has been sent out by Lacy Sharbono. It is open for two weeks, closing on October 29<sup>th</sup>.</li> <li>Spring Clean is working with a restoration company to brainstorm methods to remove the pharmacy odor.</li> <li>The Call System has been down in the ALF, (Assisted Living Facility) and the IT Department, (Information Technology) has ordered a replacement. Installation may occur in advance of this Board meeting.</li> <li>The Wellness Program, (private pay gym use for community members), is no longer offered.</li> </ul>
<b>Financial</b>	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> <li>The Medical Clinic saw a total of 759 patients. (In the month of September: 833, which reflects a decrease of 74 patients.) Total number of walk-ins:132 (month of September: 151, which is a decrease of 19 patients.)</li> <li>The Physical Therapy Department saw 296 patients in September. (This is a decrease of 104 patients. Cassie Medina exited and Daniel Speed will start to see his own patients.) Still seeking a long-term hire or travel Occupational Therapist for inpatient and outpatient locations.</li> <li>Lab testing performed 26 blood cultures in the month of September. By comparison, they only had 6 blood cultures in August. This is indicative of a higher acuity patient load warranting cultures which equates additional time for nursing and lab staff to draw and process all those samples.</li> </ul>
<b>Growth</b>	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p> <ul style="list-style-type: none"> <li>Changes in staff responsibilities in the ALF is providing much appreciated fresh input.</li> <li>Melissa Mitchell received her X-Waiver which means she can help with Dr. Kelley with our MAT program.</li> </ul>



TO: Ferry County Public Hospital District #1 Board of Commissioners  
FROM: Jennifer Reed  
Subject: CEO/CFO Report

MEETING DATE: October 25, 2022

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"><li>• Block providers completed their 2023 schedule, working in Dr. W and others nicely.</li><li>• Still working to get a new behavioral health provider in the clinic. This is a struggle. Laura did have suggestions that we have taken note of and incorporated where we can.</li><li>• Asked to serve as Treasurer for Collaborative, first meeting in December.</li><li>• Asked to serve on WSHA Rural Health Committee in 2023. The first meeting is in December.</li><li>• Looking at the need for another provider in Clinic, more to come on that.</li><li>• Looking at providers for Curlew, working with the team on who makes the most sense.</li><li>• New Care Coordinator position filled. She will work toward transfers, difficult patients, care coordination, community paramedic startup, and chronic care management. Looking forward to having her.</li><li>• Next NAC class is in January, working toward building a robust education department.</li><li>• I am looking at various programs related to either a certification or education to further my development as a leader.</li><li>• Meeting with Providers and the most common theme is the difficulty of transfers which we are working on, both with WSHA and our legislators but also internally, looking at processors that will protect our provider's time.</li></ul>
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"><li>• Looking at requirements and opportunities for the QI committee and the projects for 2023</li><li>• Open enrollment for 2023 coming quick!</li><li>• Medicare Advantage and other contracting in the works. Trying to get Molina to cooperate but they are now, at least, willing to sit down and talk.</li><li>• Looking at wait times, both at appointment time and between referrals, and third available.</li><li>• Meeting with a group of customers from drug store for insight and input.</li><li>• Supply chain issues continue – Josh is on top of it and gets a notification to keep us proactive. He says he currently has 17 items on backorder, with ETA's in November for the most part. Not major issues but some close calls, and he has adjusted expectations to accommodate. Way to go Josh!</li><li>• Talking with Debbie Dunn, at Curlew, about getting the sidewalks fixed and the bars moved in the bathroom before we sign the lease.</li></ul>
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p>

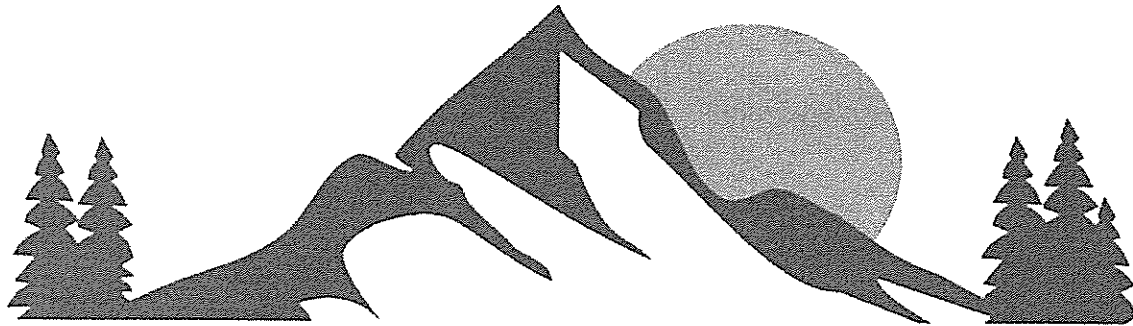
## Financial

- Signed the Enterprise Partnership papers. Real work starts in January.
- Working on marketing and education around growing the Swing bed program.
- Working toward building the wound care program.
- Had a call from a patients' niece, saying how great they both thought we were. She was brought in by ambulance and we followed up 3 days later with her in Montana. She couldn't say enough about how much that meant to her. This was a voicemail.
- Flu shot clinics coming in November.

To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.

- September ended with a loss. The loss was due, for the most part, to low inpatient and swing bed census, pharmacy, and clinic visits.
- HRG having difficulties in coding and collections. We have budgeted to bring self-pay in house next year. This will mean that we will control statements and collections of our patients.
- Master Facility planning moving along. Next steps are the budget, and the survey for lot lines to begin the site planning. Forest Service will re-draw the easement to include any improvements and the future road location.
- No update on the Airport – they are waiting for materials.
- Community Paramedicine program – had a meeting with stakeholders. Next step, apply for a 1 year planning grant and meet with Dr. Artzis for logistics on the feasibility. Vision is to start very small and grow from there. Plan would be for the hospital to “own” the service.
- Working on an RFP for a Chargemaster audit. Hoping to get complete before year end but time is getting short.
- Finance 101 work session?
- Budgeting in earnest, should wrap up with Mena next week.

Ferry County Public Hospital District #1 Financial Statements  
Month Ending September 30, 2022



Ferry County Health

Ferry County Public Hospital District No. 1  
doing business as

Ferry County Memorial Hospital

Combined Income Statement: Hospital, Klondike Hills and Republic Drug Store

Year to Date September 30, 2022

	Q2	August	September	Q3	% of Gross Rev	YTD	% of Gross Rev
<b>Operating revenue:</b>							
Gross patient service revenue	7,111,639	2,600,810	2,281,948	7,175,714	87%	20,937,023	87%
Drug Store gross revenue	889,677	344,711	334,716	966,150	13%	2,672,676	13%
Contractual allowances and provisions for uncollectible accounts	(2,599,825)	(978,804)	(1,077,380)	(3,152,590)	-41%	(8,272,032)	-35%
Patient service revenue - (Net contractual allowances)	5,520,591	1,966,717	1,539,285	4,989,274	59%	15,456,765	65%
Bad debt expense	55,386	9,716	6,071	21,804	0%	117,596	0%
Other operating revenue	192,753	45,283	71,364	147,280	3%	476,189	2%
<b>Total operating revenue</b>	<b>\$ 5,768,730</b>	<b>2,021,716</b>	<b>1,616,719</b>	<b>5,158,359</b>	<b>62%</b>	<b>16,050,550</b>	<b>68%</b>
<b>Operating expenses:</b>							
Salaries and wages	2,189,714	706,584	767,706	2,269,372	29%	6,585,270	28%
Employee benefits	520,074	164,216	187,320	505,647	7%	1,567,580	7%
Professional fees	459,755	145,096	199,364	474,562	8%	1,418,929	6%
Supplies	285,578	98,273	115,147	371,620	4%	1,020,828	4%
Purchased services - Utilities	72,141	19,556	15,918	54,610	1%	217,579	1%
Purchased services - Other	389,756	172,671	126,914	497,600	5%	1,246,981	5%
Pharmacy Drugs	518,611	215,078	188,694	588,341	7%	1,533,672	6%
Drug Store Retail	23,253	8,891	15,378	30,627	1%	86,541	0%
Insurance	26,661	12,686	15,427	46,704	1%	106,860	0%
Other	112,681	37,984	27,716	87,070	1%	338,654	1%
Rent	59,518	20,611	21,466	64,662	1%	191,110	1%
Amortization	10,989	3,663	3,663	10,989	0%	32,966	0%
Depreciation	225,788	77,675	76,792	231,578	3%	678,745	3%
<b>Total operating expenses</b>	<b>\$ 4,894,517</b>	<b>1,682,985</b>	<b>1,761,506</b>	<b>5,233,383</b>	<b>77%</b>	<b>15,025,715</b>	<b>64%</b>
<b>Gain (loss) from operations</b>	<b>874,213</b>	<b>338,730</b>	<b>(144,787)</b>	<b>(75,025)</b>	<b>-6%</b>	<b>1,024,835</b>	<b>4%</b>
<b>Nonoperating revenues (expenses):</b>							
Property taxes	110,771	29,669	34,216	93,550	1%	293,592	1%
Interest earnings	5,569	-	-	-	0%	7,238	0%
Interest expense	(12,596)	(4,001)	(3,590)	(11,548)	0%	(37,267)	0%
Grants and donations	407	-	(40)	13,337	0%	20,286	0%
Other	83,420	25,868	25,763	79,357	1%	236,490	1%
<b>Total nonoperating revenues (expenses) - Net</b>	<b>187,571</b>	<b>51,536</b>	<b>56,350</b>	<b>174,696</b>	<b>2%</b>	<b>520,340</b>	<b>2%</b>
<b>Increase (decrease) in net position</b>	<b>\$ 1,061,784</b>	<b>\$ 390,266</b>	<b>\$ (88,438)</b>	<b>\$ 99,671</b>	<b>-3%</b>	<b>\$ 1,545,175</b>	<b>7%</b>

Ferry County Public Hospital District No. 1  
 doing business as  
 Ferry County Memorial Hospital

Republic Drug Store Income Statement  
 Year to Date September 30, 2022

	Q2	August	September	Q3	% of Total Rev	YTD
Operating revenue:						
Pharmacy revenue - (Allowances)	802,612	316,788	308,105	880,678	92%	2,431,315
Retail Revenue	87,066	27,922	26,611	85,472	8%	241,361
<b>Total operating revenue</b>	<b>\$ 889,677</b>	<b>\$ 344,711</b>	<b>\$ 334,716</b>	<b>\$ 966,150</b>	<b>100%</b>	<b>\$ 2,672,676</b>
Operating expenses:						
Salaries and wages	85,116	30,650	45,293	107,098	14%	268,928
Employee benefits	20,660	8,291	9,454	26,910	3%	74,480
Utilities	5,054	1,207	1,303	3,743	0%	13,822
Pharmacy Drugs	518,611	215,078	188,694	588,341	56%	1,533,672
Retail	23,253	8,891	15,378	30,627	5%	86,541
Supplies	4,469	4,094	140	4,235	0%	11,249
Purchased services- Other	6,571	4,570	2,094	7,990	1%	20,758
Taxes and Licences	11,423	3,961	3,853	11,667	1%	32,376
Advertising	373	229	-	344	0%	1,176
Professional Fees	52,172	22,828	24,897	67,272	7%	173,206
Other	5,534	5,391	1,615	9,460	0%	21,643
Amortization	10,989	3,663	3,663	10,989	1%	32,966
Depreciation	3,751	1,250	1,250	3,751	0%	11,254
<b>Total operating expenses</b>	<b>\$ 747,975</b>	<b>\$ 310,103</b>	<b>\$ 297,635</b>	<b>\$ 872,427</b>	<b>89%</b>	<b>\$ 2,282,073</b>
Gain (loss) from operations	141,703	34,607	37,081	93,723	11%	390,603
Nonoperating revenues (expenses):						
Grants and Donations	407	-	-	-	0%	-
Interest Expense	(3,456)	(1,154)	(811)	(3,009)	0%	(9,988)
Interest earnings	-	-	-	-	0%	-
<b>Total nonoperating revenues (expenses) - Net</b>	<b>\$ (3,049)</b>	<b>\$ (1,154)</b>	<b>\$ (811)</b>	<b>\$ (3,009)</b>	<b>0%</b>	<b>\$ (9,988)</b>
<b>Increase (decrease) in net position</b>	<b>\$ 138,654</b>	<b>\$ 33,453</b>	<b>\$ 36,270</b>	<b>\$ 90,714</b>	<b>11%</b>	<b>\$ 380,615</b>
						<b>14%</b>

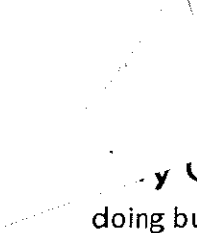
# Ferry County Public Hospital District No. 1

Business as

## Ferry County Memorial Hospital

Balance Sheet (Combined Statement of Net Position: Hospital, Klondike Hills and Republic Drug Store)  
Year to Date September 30, 2022

<i>Assets</i>	YTD Balances August	YTD Balances September
<b>Current assets:</b>		
Cash and cash equivalents	\$ 6,911,969	\$ 6,965,333
<b>Receivables:</b>		
Gross AR	5,694,422	5,430,256
Contractual allowance	(1,923,066)	(1,892,386)
Patient AR - Net	4,084,314	3,852,760
Taxes	126,324	111,086
Estimated third-party payor settlements	-	-
Other	97,454	172,644
Inventories	483,450	486,207
Prepaid expenses	132,957	114,908
<b>Total current assets</b>	<b>\$ 11,836,467</b>	<b>\$ 11,702,939</b>
<b>Noncurrent cash and cash equivalents:</b>		
Restricted cash & cash equivalent, USDA reserve	-	-
Internally designated cash and cash equip, funded depreciation	-	-
<b>Total noncurrent assets limited as to use</b>	<b>-</b>	<b>-</b>
<b>Capital assets:</b>		
Nondepreciable capital assets	\$ 27,282	\$ 27,282
Depreciable capital assets - Net of accumulated depreciation	6,672,121	6,591,665
Construction in Progress	266,190	428,082
<b>Total capital assets</b>	<b>\$ 6,965,593</b>	<b>\$ 7,047,029</b>
<b>TOTAL ASSETS</b>	<b>\$ 18,802,060</b>	<b>\$ 18,749,968</b>


**Ferry County Public Hospital District No. 1**  
 doing business as  
**Ferry County Memorial Hospital**

Balance Sheet (Combined Statement of Net Position: Hospital, Klondike Hills and Republic Drug Store)  
 Year to Date September 30, 2022

<i>Liabilities and Net Position</i>	YTD Balances August	YTD Balances September
<b>Current liabilities:</b>		
Current maturities - Long term debt	\$ 204,915	\$ 154,135
Current maturities - Capital lease obligations	21,499	20,804
Accounts payable	492,967	565,864
Warrants payable	1,439	-
Sales Tax Payable	3,961	3,853
Patient trust	500	500
Payroll and related expenses	334,368	376,115
Accrued vacation	405,951	411,822
Unearned tax revenue	118,586	88,939
Accrued interest payable	-	-
CARES ACT FEDERAL FUNDING	676,356	676,356
Estimated third-party payor settlements	(7,977)	(7,977)
<b>Total current liabilities</b>	<b>\$ 2,252,565</b>	<b>\$ 2,290,411</b>
<b>Noncurrent liabilities:</b>		
Long term debt	\$ 2,132,946	\$ 2,132,386
Capital lease obligations - Less current portion	26,894	25,954
<b>Total noncurrent liabilities</b>	<b>2,159,840</b>	<b>2,158,339</b>
<b>Total liabilities</b>	<b>\$ 4,412,405</b>	<b>\$ 4,448,750</b>
<b>Net position:</b>		
Invested in capital assets	4,313,149	4,285,669
Restricted expendables	-	-
Unrestricted	10,076,507	10,015,549
<b>Total net position</b>	<b>\$ 14,389,656</b>	<b>\$ 14,301,218</b>
<b>TOTAL LIABILITIES AND NET POSITION</b>	<b>\$ 18,802,060</b>	<b>\$ 18,749,968</b>

**FINANCE DASHBOARD**  
**Ferry County Public Hospital District #1**  
**September 30, 2022**

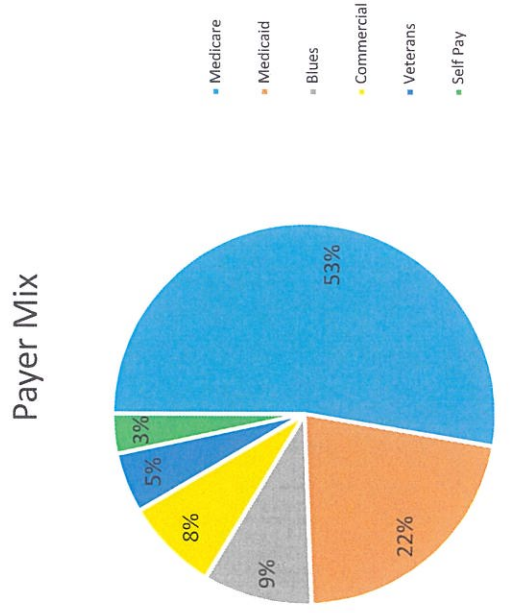
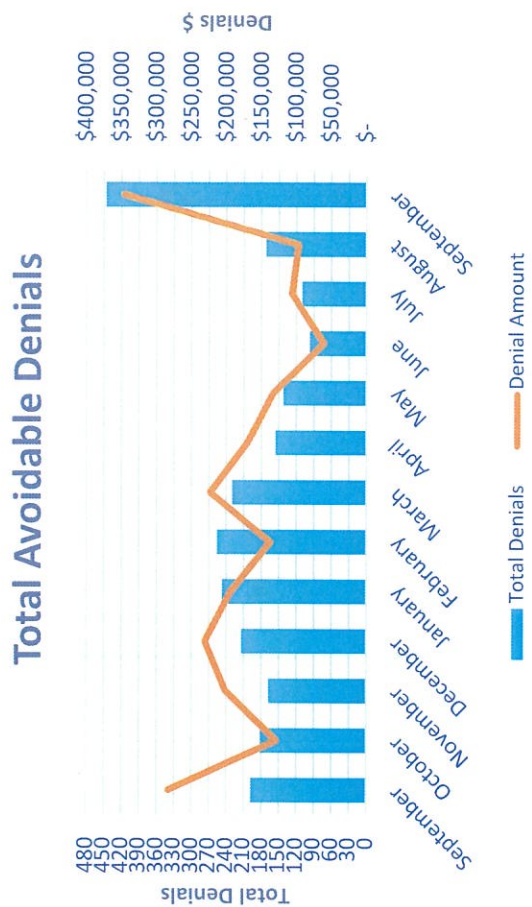
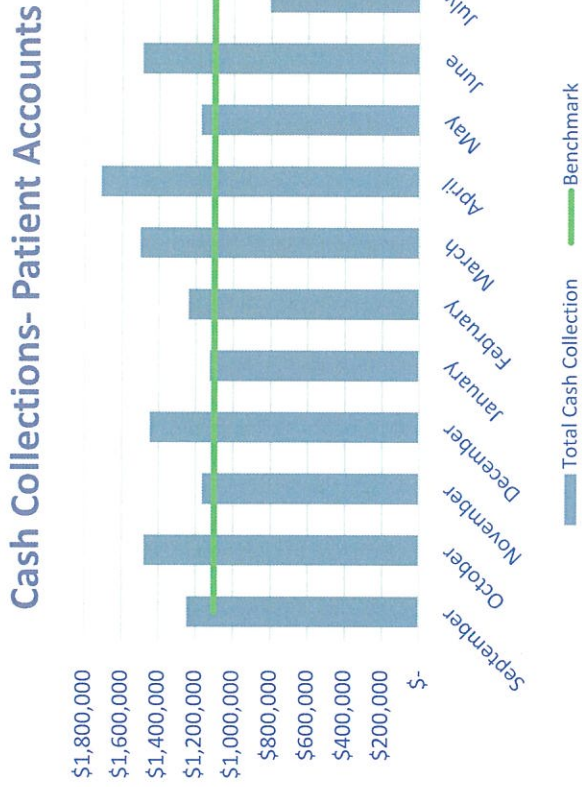
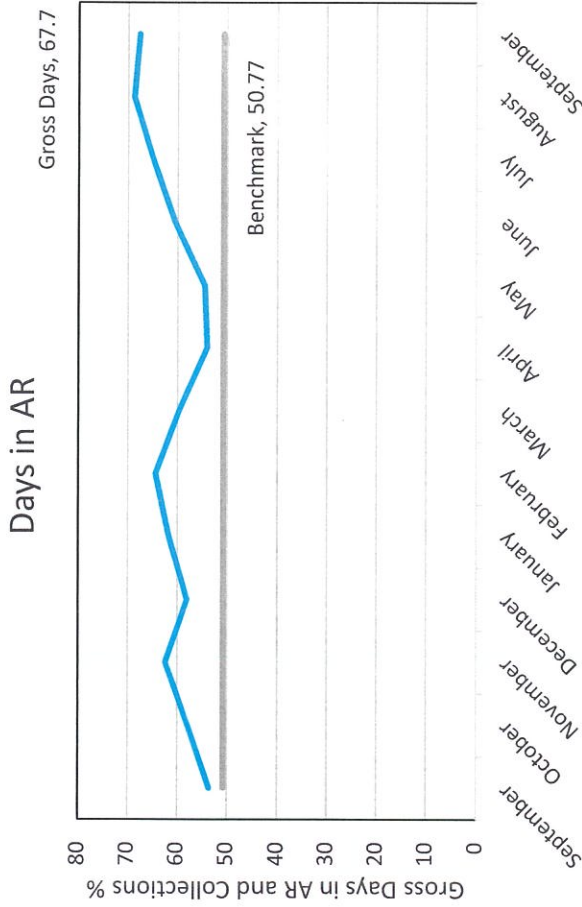
Stats	Current Month		Prior Year
	Current Total	Target	
1 Acute Care Patient Days	24	16	16
2 Skilled Swing Bed Patient Days	33	38	107
3 Non-Skilled Long Term Care Patient Days	240	362	209
4 Observation/Short Stay Hours	151	197	211
5 Admissions	9	6	4
6 Average Length of Stay (ALOS)	2.66	4.00	2.70
7 Outpatient # Visits	979	832	863
8 ED # Visits	192	143	124
9 Emergency Admit to Inpatient	4.17%	2.80%	2.00%
10 Procedures/Treatment #Patients	33	20	13
11 Republic Clinic #Visits	759	877	669
12 Physical Therapy Treatments	863	863	1063
13 Imaging Visits	420	350	369
14 Lab # Billable Tests	2747	2268	2309
<b>Profitability</b>			
14 Revenue Deductions % of Gross Revenue	41%	30%	37%
15 Salaries % Gross Patient Revenue	29%	45%	33%
16 Benefits % of Salary Expense	24%	26%	31%
17 Bad Debt % Gross Patient Revenue	0.3%	1.78%	2.30%
18 Charity % Gross Patient Revenue	0.6%	1%	0.27%
19 Total Salary Expense	\$ 767,706	\$ 600,000	\$ 599,825

**Key**

- Meets or exceeds budget/target
- Does not meet budget/target expectations by 5% or less
- Does not meet budget/target expectations by greater than 5%

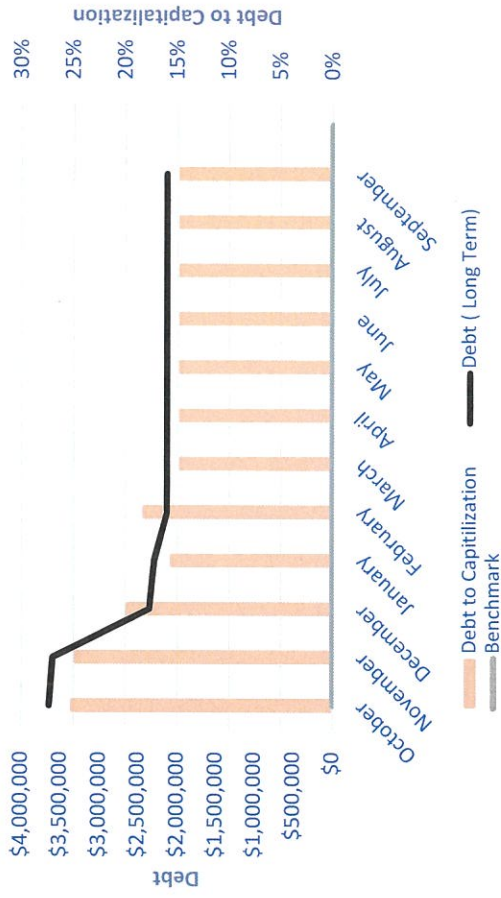


# 2022 Revenue Cycle

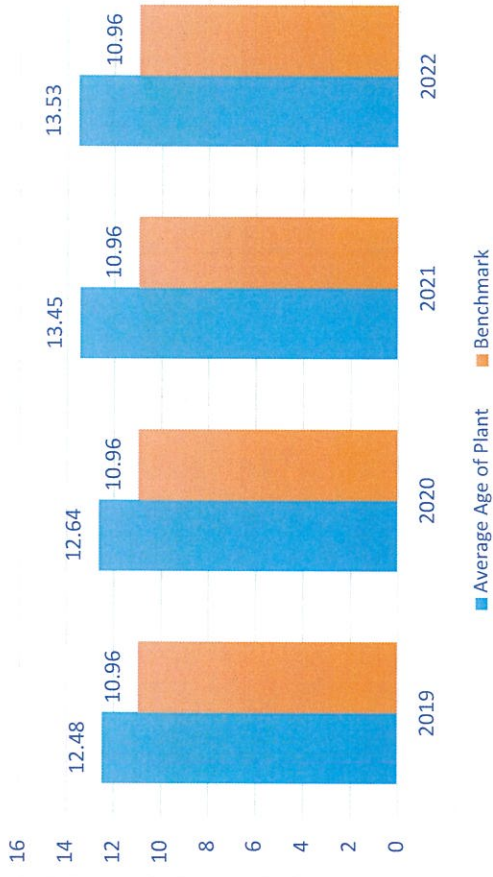


# 2022 Liquidity

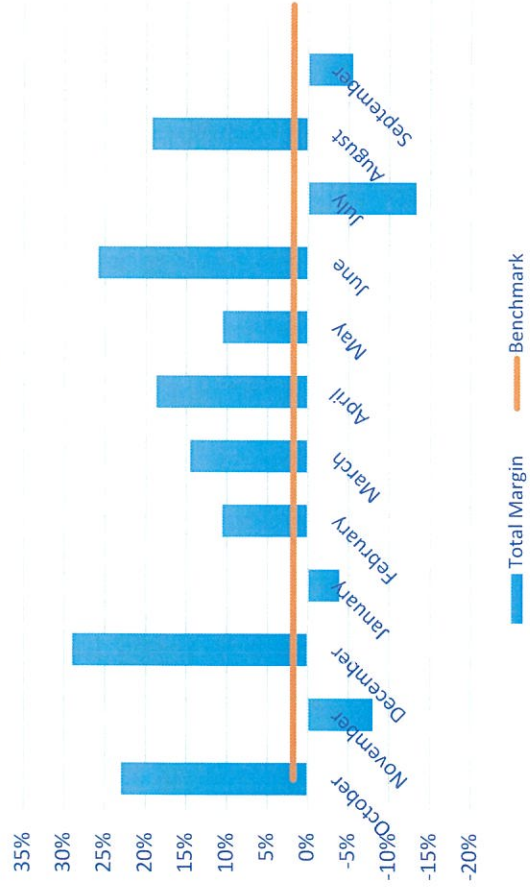
### Debt to Capitalization



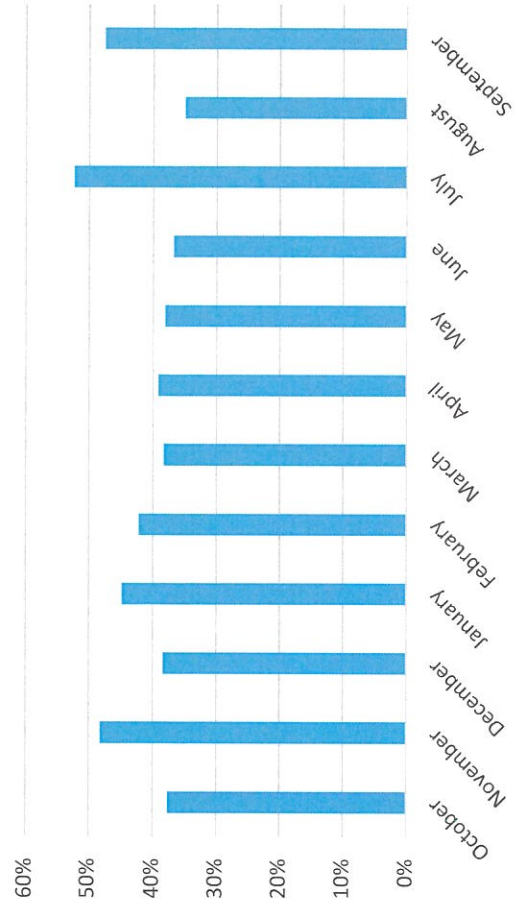
### Average Age of Plant



### Total Margin

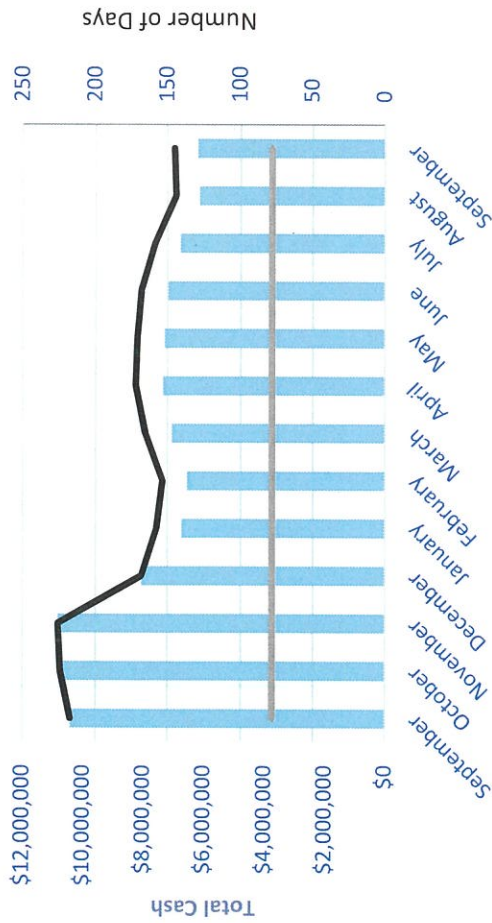


### Labor as Percent of Operating Revenue

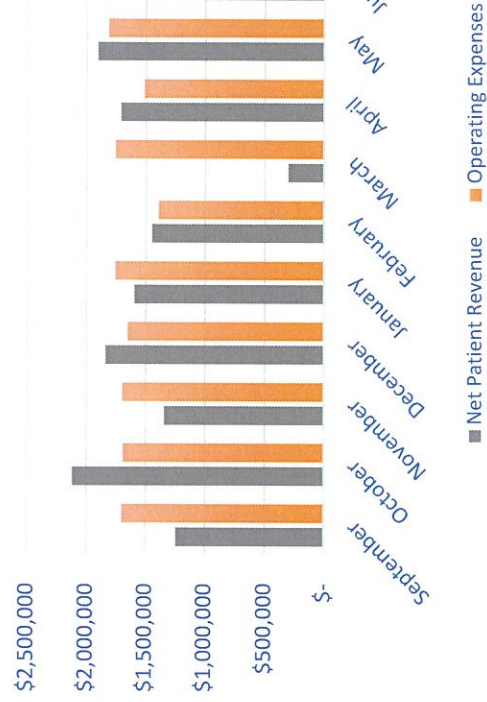


# 2022 Financial

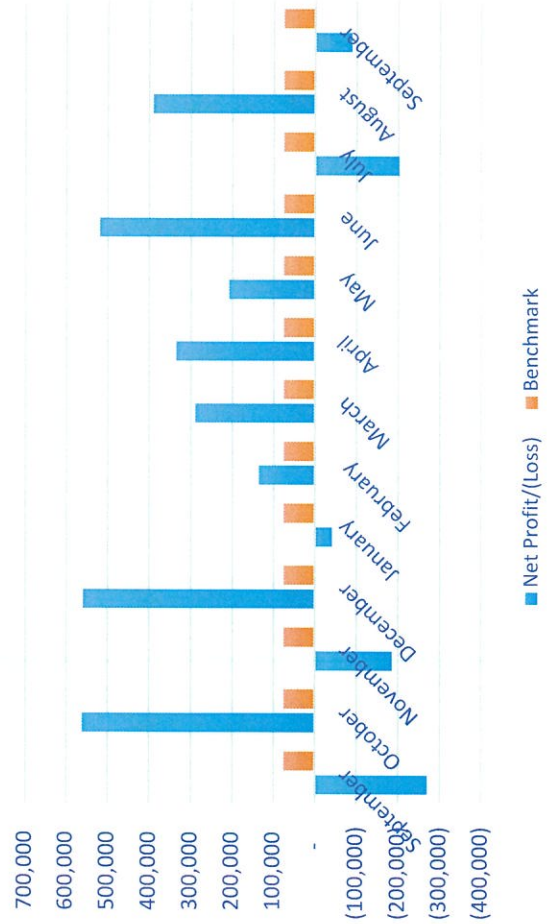
### Days Cash on Hand



### Net Patient Revenue vs Operating Expense



### Net Profit/(Loss)



### Cash vs Current Payables

